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BETWEEN:

A LAN MORGAN AND SONS LTD.

APPLICANT

AND:

L \-Z-BOY CANADA LIMITED

RESPONDENT

AFFIDAVIT OF PERRY MORGAN

McInnes Cooper

Barristers and Solicitors 5th Floor, Baine Johnston Centre 10 Fort William Place P.O. Box 5939 St. John's, NF A1C 5X4

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AND TO:

Mr. Gast >n Jorré

Commissioner of Competition, Acting

Industry Canada 50 Victori 3 Street

Gatineau Quebec K1A 0C9

Telephon ∋ number: (819) 997-3301 Facsimile number: (819) 953-5013

AND TO:

LA-Z-Bo: Canada Limited 55 Colum pia Street East Waterloo Ontario N2J 4N7

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COMPETITION TRIBL NAL

File No.:

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BETWEEN:

/ LLAN MORGAN AND SONS LTD.

APPLICANT

AND:

I A-Z-BOY CANADA LIMITED

RESPONDENT

AFFIDAVIT

I, Perry Morgan, of Bay Roberts, Newfoundland and Labrador, make oath and say as follows:

A. INTRODUCTIO N

- 1. I am the Vice-P esident of Allan Morgan and Sons Ltd., trading as Morgan's Furniture, the Applicant herei ("Morgan's Furniture"), and, as such, I have knowledge of the matters contained herei i except where otherwise stated.
- 2. I give this Affid wit in support of an application made by Morgan's Furniture for leave to make an application against La-Z-Boy Canada Limited ("La-Z-Boy") pursuant to s. 75 of the *Competition Ac*, R.S.C. 1985, c. 34 (the "Act").
- 3. Morgan's Furniture is a body corporate duly incorporated under the laws of the Province of Newfoundland; and Labrador, is in good standing and is owned and operated by the Morgan family of Bay Rc perts, Newfoundland. Morgan's Furniture was established in 1957 and has operated since that time as a family business by the Morgan family as a furniture retail store serving primaril the area from Conception Bay North to St. John's, as well as throughout the Avalon Peninsula (the "Area"). Attached hereto as Exhibit 1 to this my Affidavit is a map outlining the Area to which I have referred.

- 4. The Morgan fam ly has built a successful furniture retail business which is second to none in the Area and which draws a significant clientele from the City of St. John's, which is situated approxi nately 100 kilometres from Morgan's Furniture store, itself. Morgan's Furniture deals in moderate to high end furniture products. The products it offers to its customers, the service it provides and its reputation, which has been built on a long standing good will, have contributed to the success of Morgan's Furniture.
- 5. In the 1970's, Mc rgan's Furniture, then a well established furniture retail store, secured the dealership for Lε -Z-Boy products. There was never a written contract between Morgan's Furniture and Lε -Z-Boy other than the individual purchase orders.
- 6. Over the course of in excess of 25 years, Morgan's Furniture developed a significant market for La-Z- 3oy's products, including its recliners, in the Area. In fact, because La-Z-Boy products comprised such a significant portion of Morgan's Furniture's sales, it displayed the La-Z-Boy logo on its storefront and delivery vans for a number of years up to and including the year 2002.
- 7. Morgan's Furniture kept its account with La-Z-Boy throughout the relationship current and, therefore, obtairing credit was never an issue. As well, Morgan's Furniture was able to meet all trade terms with La-Z-Boy. In turn, La-Z-Boy and Morgan's Furniture have enjoyed a long and mutually prosperous relationship. Accordingly, Morgan's Furniture's loyalty to the La-Z-Boy's product cannot be disputed.
- 8. Attached as Exl ibit 2 to this my Affidavit is a letter dated August 27, 2002 from Mark Wiltshire, Vice-I 'resident of Sales and Marketing with La-Z-Boy. The letter advised Morgan's Furnit are that La-Z-Boy will terminate its relationship with Morgan's Furniture effective December 31, 2002. While the data respecting the sales of Morgan's Furniture of La-Z-Boy product from 1998 to 2001 is correct, the decline in sales was certainly not a result of Morgan's Furniture's inadequate representation of La-Z-Boy's products or failure by it to promote the same as alleged by Mr. Wiltshire. Rather, the decline in sales was a direct result of Lε-Z-Boy's restrictions which it had placed upon Morgan's Furniture to obtain

La-Z-Boy product in respect of quantity, style and fabric to fulfill the needs in the marketplace and these restrictions were implemented to the exclusivity of Island Furniture Association ("Island Furniture"), a newly established retail furniture business and primary competitor of Mc gan's Furniture.

- 9. Furthermore, the data for 2002 sales figures is misleading as it is based solely on Morgan's Furniture's orders for the first eight months of 2002. Historically, Morgan's Furniture, as with most furniture retailers, completes only 40 50% of its yearly business from January to August. For the remaining four months in 2002, Morgan's Furniture ordered a further 41 pieces of furniture from La-Z-Boy and a number of tag orders. For clarification, "tag orders" were orders made by Morgan's Furniture to fulfill individual customers' orders. Although La-Z-Boy refuser to fulfill some of these orders because it was terminating its relationship with Morgan's Furniture, the addition of these orders would have totalled over 100 pieces for the year 2002 and would have been a comparable figure with the other years noted in the letter of August 27, 2002.
- 10. Until 1997, Morgan's Furniture placed its orders for the purchase of La-Z-Boy products with La-Z-Boy's head office in Ontario. Morgan's Furniture encountered no difficulties up until 1997 in ordering _a-Z-Boy products and, in particular, it had no restrictions placed upon it in relation to the type and style of La-Z-Boy products it could obtain.
- 11. In or about 199', La-Z-Boy appointed Danny Burbine as La-Z-Boy's representative in Atlantic Canada to replace a Mr. Vandermade. Prior to Mr. Burbine's appointment, Morgan's Furnitt re placed its purchases for La-Z-Boy products through La-Z-Boy's head office in Ontario. However, subsequent to Mr. Burbine's appointment, Morgan's Furniture was instructed to place its purchases for La-Z-Boy products through Mr. Burbine directly instead of through its head office. From that time until the year 2002, the majority of Morgan's Furniture's dealings with La-Z-Boy was through either Danny Burbine or his assistant, Bonni : Crowley. It was from that time that Morgan's Furniture started to experience restrictions being placed upon it in the product it could obtain from La-Z-Boy. For instance, no only were there restrictions upon the style and fabric which Morgan's Furniture could order, but as well, there were restrictions upon the style and fabric which

Morgan's Furniture could display on its floor. On the latter point, La-Z-Boy introduced a policy which rest icted dealers to selling only those styles which it displayed on its store floor. Mr. Burbin a restricted Morgan's Furniture from even purchasing certain styles for its "floor model" which, consequently, restricted Morgan's Furniture from marketing and having available to it those particular styles. These restrictions progressively increased which, in turn, increasing / limited the product available to Morgan's Furniture's customers. Consequently, the product Morgan's Furniture could offer to its customers and the market, in general, in the Area was seriously affected. By way of illustration, attached as Exhibit 3 to this my Affidavit is a comparative chart showing the La-Z-Boy product available to Morgan's Furniture for the years from 1998 to 2002, inclusive.

12. In the paragraphs which follow, I shall set out the restrictions, the resulting inability of Morgan's Furniture to obtain adequate supplies of La-Z-Boy products and the consequential and substantial effect which this behaviour has had upon the business of Morgan's Furniture.

B. <u>DIFFICULTY IN DBTAINING PRODUCT INFORMATION</u>

- 13. Information concerning a supplier's product lines, styles, fabrics, prices and availability is essential in facili ating the retailer to successfully promote, market and sell that supplier's product. Up unt 1997, this information was readily available to Morgan's Furniture from La-Z-Boy. However, since 1997, this information became less available to Morgan's Furniture and its ability to obtain this information from La-Z-Boy became most difficult and often impossible
- 14. By its letter of Ap il 1, 1997, La-Z-Boy advised its dealers, including Morgan's Furniture, the details of its new product categories, which were supposed to be discussed with Morgan's Furniture in greater detail by Mr. Burbine. Attached as Exhibit 4 to this my Affidavit is a copy of this letter. Notwithstanding requests by Morgan's Furniture, Mr. Burbine never did discuss this matter with Morgan's Furniture or provide Morgan's Furniture with further information on the new product categories.

- 15. By its letter of July 5, 1999, La-Z-Boy announced to its dealers that there would be manufacturing at distribution changes. Attached as Exhibit 5 to this my Affidavit is a copy of this letter. Of particular concern to Morgan's Furniture was a sentence on page 2 of the letter where it stated "We have set minimum quantities for a dealer to qualify in each category on a yearly basis." The categories noted were (a) Chair Dealer, (b) Motion/Upholstely Dealer and (c) Canadian Home Dealer.
- After receipt of his letter, Morgan's Furniture asked Mr. Burbine to provide it with the minimum require ments for each category as referred to in the letter. Mr. Burbine would not provide Morgan's Furniture with those requirements, but he assured Morgan's Furniture that its purchases fo each category were more than adequate. Morgan's Furniture did not pursue these inc uiries further at that time because it was re-assured that its account and performance were acceptable. Morgan's Furniture felt that if it could build a positive relationship with Mr. Burbine and La-Z-Boy, without causing too much disturbance, eventually it would recover the La-Z-Boy styles and fabrics which it lost. As will be seen below, Mr. Burbine later contradicted himself stating that Morgan's Furniture's performance, all round, was less than adequate.
- 17. Very often La-Z Boy would restrict Morgan's Furniture's access to list prices of styles available to Morgan's Furniture for retail. Morgan's Furniture needed these lists in order to evaluate the price and appearance of the respective styles and determine which style would best meet the demands of its market. Having this information in advance would aid Morgan's Furniture during its next showroom visit to La-Z-Boy. Without this price list, Morgan's Furniture would be restricted to information that would be given to it by Mr. Burbine and Ms. Crowley at the showroom visit, which information may not be complete. Up until the Jani ary 2001 visit, Mr. Burbine and Ms. Crowley advised Morgan's Furniture that there were no new styles and fabrics available to Morgan's Furniture. They further advised that they would provide advice on any additional styles and fabrics that may, in fact, be available to Aorgan's Furniture. But this did not always happen. In fact, often Mr. Burbine and Ms. Crowley misinformed Morgan's Furniture on these issues. To reiterate, this price list would give Morgan's Furniture this information in advance.

C. RESTRICTIONS ON ACCESS TO PRODUCTS

- 18. Perhaps the mos damaging action of La-Z-Boy towards Morgan's Furniture was the blatant restrictions it con inued to enforce upon Morgan's Furniture since 1997 to availability of its product lines, sty as, fabrics, prices and quantity. As stated above, Morgan's Furniture was a valued retailer of La-Z-Boy products for a number of years. In fact, it considers itself as single handedly I aving built the reputation and market for La-Z-Boy products in the Area, which reputation and market is currently being enjoyed by La-Z-Boy and Island Furniture, Morgan's Furniture's primary competitor.
- 19. I will discuss bek w some of these restrictions to illustrate the unfair and prejudicial action taken by La-Z-B_t y in this respect.
- 20. One of the newer collections which had been available to Morgan's Furniture was called the "Signature D vision". This product comprises stationary furniture such as sofas, love seats, chairs and sofa beds. Morgan's Furniture had sold the "Signature Division" products since the introduction of this line by La-Z-Boy.
- 21. On or about September 30, 1997, Morgan's Furniture placed an order with La-Z-Boy which comprised four pieces. Two of the pieces, namely item no. 865 from the "Signature Division", consisting of a sofa and love seat, were pre-sold to one of Morgan's Furniture's customers. La-Z-Boy held the order for 45 days and explained that this was due to a missing digit on the model number on an unrelated item. However, this delay was made without any notification by La-Z-Boy to Morgan's Furniture that there would be a delay in processing the order or that there was a problem with a missing digit. When the delay was finally noticed by Morgan's Furniture, it was too late to reorder the pre-sold items as the customer in question was, by this time, disappointed and disgruntled by the delay and, consequently, cancelled the purchase. Attached as Exhibit 6 to this my Affidavit is a copy of the order form concerning this matter.

- 22. In or about November 1997, Mr. Burbine informed Morgan's Furniture by telephone that since it had not net the minimum purchase quantity for 1997 in the collection referred to as the "Signature Division," this product was no longer available to Morgan's Furniture. The rationale given ty La-Z-Boy was that its policy, which was neither clear nor explained to Morgan's Furniture, determined a dealer's account accessibility by the number of items actually shipped in the given calendar year.
- 23. The two furniture items noted above in paragraph 21 which had been cancelled as a result of La-Z-Boy's de ay in processing, being items no. 865, were from the "Signature Division." When Morgan's Furniture inquired as to the minimum quantity requirement for the "Signature Division," Mr. Burbine refused to provide this information or even to discuss the matter, except to reiterate that the "Signature Division" was no longer available for display or sale to Morgan's Furniture. Morgan's Furniture, as of that time, had been selling La-Z-Boy product for about 25 years.
- 24. Attached as Exh bit 7 and Exhibit 8, respectively, to this my Affidavit, are facsimiles dated November 14, 997 and November 19, 1997, respectively, from Morgan's Furniture, addressing the cancellation of items no. 865.
- 25. Concerning another style, namely style no. 506, I attach as Exhibit 9 to this my Affidavit a facsimile dated September 30, 1997 from Bonnie Crowley and a facsimile dated October 1, 1997 from Mc 'gan's Furniture, both of which relate to a mechanism for style no. 506.
- 26. Morgan's Furniture requested information on the new mechanism for this style, which had been a very popular selling style for Morgan's Furniture over the past years. Ms. Crowley replied to Morgan's Furniture's inquiry by advising that style no. 506 had been discontinued. The discontinuance of style no. 506 had a significant negative effect upon the sales of Morgan's Furniture, since, as stated above, this style had been a popular selling style for Morgan's Furniture. However, by La-Z-Boy's letter of June 4, 2002 to La-Z-Boy dealers, attached as App andix 10 to this my Affidavit, it became evident to Morgan's Furniture that style no. 506 was never discontinued, but was still available to La-Z-Boy dealers.

- 27. Morgan's Furniture, but for the letter of June 4, 2002, would not have known that style no. 506 was still available because La-Z-Boy, through Mr. Burbine and Ms. Crowley, would not provide Morgan's Furniture with a complete list of available styles to Morgan's Furniture, as had been requested by Morgan's Furniture on several of occasions. Since La-Z-Boy's letter of June 4, 2002, Morgan's Furniture has learned that after La-Z-Boy removed style no. 506 from those styles available to Morgan's Furniture, style no. 506 was made available exclusively to its competitor, Island Furniture.
- 28. Attached as Exh bit 11 to this my Affidavit is a copy of Morgan's Furniture's five page order no. 1044515, dated August 9, 1999. This order was in the approximate amount of \$49,000.00. It is noted that there are a significant number of pieces ordered under style no. 554. This order was sent directly to La-Z-Boy. The first two pages of the document attached as Exh bit 12 to this my Affidavit is the acknowledgement and confirmation issued directly from La-Z-Boy dated August 10, 1999, of all items respecting order no. 1044515, including items of style no. 554.
- 29. After receiving the acknowledgement and confirmation of this order from La-Z-Boy, Morgan's Furniti re was then able to confirm to its customers that the furniture which they had ordered would be available in time for Christmas. Then on August 18, 1999, Morgan's Furniture received a letter from Sonia Sgarbossa of La-Z-Boy, advising that all Morgan's Furniture's orders must be placed through the sales and marketing consultant of La-Z-Boy designated for Norgan's Furniture, being Mr. Burbine. Furthermore, Morgan's Furniture was advised that all of its orders for style no. 554 were cancelled and would not be produced. This v as a reduction of Morgan's Furniture's order by \$24,000.00. Attached as Exhibit 13 to this my Affidavit is a copy of Ms. Sgarbossa's letter.
- 30. Confused over he wording of the letter from Sgarbossa, Morgan's Furniture wanted clarification that style no. 554 was no longer produced by La-Z-Boy. Attached as Exhibit 14 to this my A fidavit is Morgan's Furniture's facsimile dated August 19, 1999 to Ms. Sgarbossa requesting this information.

- 31. Ms. Sgarbossa responded with her letter of August 20, 1999, attached as Exhibit 15 to this my Affidavit, adv sing that style no. 554 had not been cancelled by La-Z-Boy, but that Mr. Burbine had make the style exclusive to another account, later to be identified as Island Furniture. Attached as Exhibit 16 to this my Affidavit are copies of the revised acknowledgement and confirmation from La-Z-Boy, cancelling all of style no. 554 orders placed by Morgan's Furniture.
- 32. In an attempt to have these orders reinstated for its customers, Morgan's Furniture pursued its inquiry conce ning style no. 554 by way of written correspondence to Ms. Crowley and Mr. Burbine. Attached as Exhibit 17 to this my Affidavit is Morgan's Furniture's facsimile of August 27, 1939, which was resent September 27, 1999, respecting this issue.
- 33. Morgan's Furniture wanted another issue addressed by Ms. Crowley and Mr. Burbine which concerned the ir ability of Morgan's Furniture to obtain price information on various chair and sofa styles. This was raised as well in the August 27, 1999 correspondence noted above.
- 34. Morgan's Furniti re never received a reply to their facsimile dated August 27, 1999.
- 35. Prior to this incic ent involving style no. 554, La-Z-Boy's order desk would readily provide Morgan's Furnit are information, upon request, concerning the status of its orders. However, subsequent to August, 1999, the order desk would no longer provide such information to Margan's Furniture.
- 36. By its letter of September 7, 1999 to La-Z-Boy, attached as Exhibit 18 to this my Affidavit, Morgan's Furniture requested clarification on specific issues of exclusive styles, particularly the removal of style no. 554; new order procedure, particularly with respect to the delays in forwarding Mc rgan's Furniture's orders; the non-availability of fabric lists to Morgan's Furniture and the possible result in reduced tag orders which comprised a large part of Morgan's Furniture's business (Island Furniture, on the other hand, had unlimited fabric samples available of varying grades); whether new leather/fabrics were exclusive to gallery accounts and the negative effect which this decision may have upon furniture sales of

Morgan's Furniture; and the exclusion of Morgan's Furniture from all La-Z-Boy promotions after 25 years of service. To reiterate, for clarification "tag orders" were orders made by Morgan's Furniture to fulfill individual customers' orders.

- 37. La-Z-Boy respoi ded to Morgan's Furniture's letter of September 7, 1999 with its letter of September 27, 999, attached as Exhibit 19 to this my Affidavit. While this letter is self explanatory, it confirms that style no. 554 was not exclusive to gallery stores; that orders containing correct information will be processed quickly; Morgan's Furniture will be kept up to date on fabric swatches; all leather fabrics, except JL series, are available to Morgan's Furniture; and N organ's Furniture has not been excluded from La-Z-Boy promotions, the latter will be discussed further below.
- 38. Morgan's Furniti re responded with its letter of September 27, 1999 inquiring, among other things, that if sty a no. 554 is not exclusive to gallery stores, why was this style deleted from Morgan's Furniti re's August order. It was noted by Morgan's Furniture that style no. 554 has been its beat seller in the previous two years. Attached as Exhibit 20 to this my Affidavit is a copy of this letter.
- 39. While no formal reply was provided, Morgan's Furniture was advised that its previous orders for style r o. 554 would be honoured and, therefore, it should place a new order to reorder the same. This order was initially placed on August 9, 1999 (see Exhibit 13). Later, when it was confirmed by Mr. Burbine that the order would not be processed in time for Christmas delivery, Morgan's Furniture's customers cancelled their orders, advising that Island Furniture could guarantee Christmas delivery for their orders. Consequently, Morgan's Furniture was forced to amend the original order by virtue of its Purchase Order No. 1058664 dated November 4, 1999, which amendment reduced the quantity of the order, itself, considerably. Attached as Exhibit 21 to this my Affidavit is a copy of Purchase Order No. 1058664.
- 40. In 2001, one of Morgan's Furniture's customers wanted to purchase a style no. 554 sectional set in lε ather. The leather selected was La-Z-Boy's new "G" grade leather. Upon inquiry by Morgε n's Furniture of the shade of the color selected by the customer, Ms.

Crowley informe I Morgan's Furniture that La-Z-Boy could not guarantee that the leather used in the individual sectional pieces would match. Consequently, the customer cancelled the order.

- 41. I refer to Exhibit 22 attached to this my Affidavit, in this respect.
- 42. Attached as Exhibit 23 to this my Affidavit is a copy of an invoice dated July, 2001 respecting the order of style no. 554 console unit which Morgan's Furniture did not have on display. Morgan's Furniture did, however, have on display other pieces of furniture from the number 554 style. Until April 26, 2002, it was never a problem to place such an order with La-Z-Boy.
- 43. Morgan's Furnitt re, by its order form no. C1304490, dated April 26, 2002 placed a similar type of order for tyle no. 554 collection. Attached as Exhibit 24 to this my Affidavit is a copy of that order.
- 44. From this order, an issue arose between Morgan's Furniture and Ms. Crowley as to whether Morgan's Furniture was allowed to order the sectional piece from the style no. 554 collection. Ms. Prowley emphatically denied Morgan's Furniture's order, indicating that because Morgan's Furniture did not stock that particular sectional on its floor, this piece was not available to Morgan's Furniture for retail.
- 45. In the meantime, Morgan's Furniture placed another order which was for thirteen La-Z-Boy recliners in basic model and fabric. Attached as Exhibit 25 to this my Affidavit is this order dated April 26, 2)02. On this order, Morgan's Furniture requested the pricing of style no. 554 sectional picces for floor stock, grade D fabric. As well, and in response to Ms. Crowley's denial of ulfil order no. C1304490, it requested a letter from La-Z-Boy setting out style, floor stock and price list policy concerning the no. 554 sectional.
- Having received no reply, on May 1, 2002, Morgan's Furniture wrote to La-Z-Boy inquiring into the status of the above order no. C1304490 and whether the order had, in fact, been declined. Morgan's Furniture sought clarification as to the unavailability of the no. 554

sectional from L 1-Z-Boy. Attached as Exhibit 26 to this my Affidavit is a copy of this letter. In response, on May 3, 2002, La-Z-Boy provided Morgan's Furniture with a hand written note explaining hat the requested fabric was exclusive to galleries, and that the no. 554 sectional was not available to Morgan's Furniture, despite the fact that Morgan's Furniture had displayed this style in its store. I refer to Exhibit 27 attached to this my Affidavit which is a copy of Ms. Crowley's hand written note to this effect.

- 47. Consequently, Norgan's Furniture was forced to cancel the customer's order and send her to Island Furniture, where the sectional in question could be provided.
- 48. On April 11, 2002, Morgan's Furniture ordered five pieces of the no. 554 style recliner in leather G17462 9 from La-Z-Boy. Upon delivery of these pieces, Morgan's Furniture discovered extreme dye lot/colouring differences in the leather sections on individual furniture pieces. Although Morgan's Furniture was advised by Ms. Crowley of La-Z-Boy that there were dye lot variations, and, consequently, all furniture pieces may not match, Morgan's Furniture was not told that the individual panels of leather on one item might not match another panel on the same item. Morgan's Furniture sent a fax to Mr. Burbine, on September 10, 2002, explaining the situation and requesting advice. To date, no response has been received. Attached as Exhibit 28 to this my Affidavit is Morgan's Furniture's letter of September 10, 2002, together with other materials relating to this issue.
- 49. Attached as Exhibit 29 to this my Affidavit is a La-Z-Boy price list which shows style #554 and available fabric and leather grades for that particular style. Fabric A-D, and Leather BL-HL were the only available options to Morgan's Furniture. Morgan's Furniture had no knowledge that the higher grade fabric was available to it until April 18, 2001, when it requested fabric seen at the January 2001 show and requested eight samples. Had Morgan's Furniture known of the higher grade availability at the January, 2001 show, it would have chosen a selection of fabric samples from all grades, rather than take only the lower grade samples which Mr. Burbine provided to Morgan's Furniture at that time.
- 50. Apart from style no. 554, other La-Z-Boy styles were gradually being restricted from Morgan's Furniture. I will discuss some of them below.

- 51. La-Z-Boy had a model recliner which had a lift chair mechanism (which I shall refer to as a lift chair recliner) to allow individuals to get into and out of the chair with ease. The chair lift mechanism lifted the individual into and out of a sitting position. This was done by way of an automatic motor. Because these chairs are specialized for specific needs, they are not sold at high volume as with other styles of products offered by La-Z-Boy. However, the lift chair recliner was a product which Morgan's Furniture was able to market to its customers.
- 52. One of Morgan's Furniture's customers, a Mr. Leshane, had purchased a lift chair recliner from Morgan's Furniture. Mr. Leshane was terminally ill and found that the recliner which he purchased all swed him comfort away from the bed and the ability to get in and out of the chair with ease through the chair lift mechanism.
- 53. Mr. Leshane's chair was in need of parts for repair to the chair lift mechanism. Without these parts, Mr. Leshane was unable to use his lift chair recliner. Morgan's Furniture was anxious to obtain the parts from La-Z-Boy as soon as possible and advised La-Z-Boy briefly of the circumstar ces on its order form no. C1058693, dated October 27, 1999, attached as Exhibit 30 to this my Affidavit.
- 54. Through its conversations with Ms. Crowley, Morgan's Furniture was unable to convince her to place a rush cin the parts or to give Morgan's Furniture a precise delivery date. In this respect, I refer to Ms. Crowley's letter of November 3, 1999 attached as Exhibit 31 to this my Affidavit. In an effort to process the service order expeditiously, Morgan's Furniture contacted a "Randy" at La-Z-Boy's service center on or about November 1, 1999, who advised that Morgan's Furniture's order for the parts was not even in the system for processing as previously suggested by Ms. Crowley. "Randy" located the parts in the Canadian head office and shipped them to Morgan's Furniture on November 5, 1999. Relating to this matter, I refer to Exhibit 32 and Exhibit 33 attached to this my Affidavit.
- 55. Mr. Leshane pas sed away two months later.

- 56. In or about November, 1999, Mr. Burbine advised Morgan's Furniture that the reclining wing back chairs (for example, no. 28-947, no. 29-433, no. 29-974, no. 29-953, no. 24-429) were no longer available to Morgan's Furniture for display or sale due to the minimum quantities requirements see by La-Z-Boy. Again, this was a product which Morgan's Furniture had been selling for a number of years and was a popular item with its customers.
- 57. Attached as Exh bit 34 to this my Affidavit is order form C1058872, dated December 1999. This order was for two no. 10-411 recliners. However, Ms. Crowley responded by cancelling the order as she claimed that Morgan's Furniture did not display that style. Morgan's Furniture re-sen the order form with the note attached advising that a floor model was, in fact, displayed for which they were reordering, as well as a second recliner, which was a tag order for its customer.
- 58. This order was later filled.
- 59. At the January 2 000 furniture show, Morgan's Furniture was advised by Mr. Burbine that in addition to losing the display access to wing back recliners, the lift chair no. 011598, like that sold to Mr. Leshane, and another display style were also excluded from Morgan's Furniture.
- 60. Attached as Exhibit 35 to this my Affidavit is an order by Morgan's Furniture dated September 13, 2001 for 18 rocker recliners. The order was apparently held on Ms. Crowley's desk until October 16, 2001 before it was entered on La-Z-Boy's system. Morgan's Furniture was advised that the delay was due to its own mistake in ordering a fabric for the 05-230 recliner which was not suitable for the style. Morgan's Furniture was advised that in order to change the order to read 05-230 with A7503 fabric and 05-512 with the A7174 fabric the order, already inputted in the system would have to be cancelled, causing further delay of the product delivery. As the styles and fabric grades were mostly for promotional purposes, Morgan's Furniture, not being given a delivery date, could not take a further risk in delay. Consequently, it was not able to promote the low La-Z-Boy starter price of recliners at \$399.00 for the last quarter of 2001. As a further consequence, Morgan's Furniture ended up with most of its La-Z-Boy stock unsold at the start of the new

- year 2002. Mo gan's Furniture mostly sells middle to high end priced furniture and the majority (approx mately 50%) of its total sales are completed in the months of September, October, November and December. Morgan's Furniture, consequently, could not submit an order for the January 2002 show.
- 61. Attached as Exhibit 36 to this my Affidavit is a letter from La-Z-Boy, dated June 4, 2002 regarding the promotion and sale of leather items. Specifically, the letter addressed the huge success of two leather chair promotions. Neither of the two promotions were disclosed to Morgan's Furniture. As I have noted previously, Morgan's Furniture had been advised by La-Z-Boy in an earlier correspondence in 1997, attached hereto as Exhibit 6, that the style of recliner in the promotion (no. 506) had been discontinued by La-Z-Boy. This evidently was fa se.
- Style no. 05-230 had been Morgan's Furniture's most popular promotional model for 10 years. While it is the lowest priced recliner, it is still comfortable. La-Z-Boy restricted the 05-230 style to the fabric grades of C and D for this recliner. Consequently, this restriction to fabric selection eliminated this style as a promotional piece for Morgan's Furniture. Morgan's Furniture was neither advised by La-Z-Boy in advance of this restriction, nor did La-Z-Boy provid Morgan's Furniture with a substituted promotional style.
- 63. After the Januar / 2000 meeting with Mr. Burbine noted above in paragraph 59, Morgan's Furniture's show room visits were merely the procedure of dropping off already prepared orders rather than viewing the new styles produced by La-Z-Boy. Morgan's Furniture was told that it could not pick just any style from the full motion collection to display on its floor, but rather, it would be advised by Mr. Burbine of what styles were available to it for display, as Morgan's Furniture was told by La-Z-Boy that it had no previous sales history with other styles, notwithstanding that those styles were restricted from Morgan's Furniture. The only fabrics available to Morgan's Furniture were in their swatch samples already in the store. While new fabrics were to be sent to Morgan's Furniture by La-Z-Boy, no fabrics with a grade higher than D were actually sent. Morgan's Furniture was denied access to certain portions of La-Z-Boy's showroom, thus, limiting its availability to view and choose selected coverings being displayed on La-Z-Boy product. This, in fact, is one of the main purposes

upholstery dealers, such as Morgan's Furniture, travel at least once a year to Toronto to visit these show ooms.

- 64. Attached as Ext ibit 37 to this my Affidavit is a copy of a letter dated December 21, 1999 from La-Z-Boy. As stated therein, Morgan's Furniture would now only get prices and catalogue sheets for product which it had supported in the past, meaning that Morgan's Furniture was only allowed to purchase styles which it had on its floor. Consequently, Morgan's Furniture could no longer sell the lower volume styles from the catalogue which was a small but meaningful percentage of its store's sales. However, more problematic was that La-Z-B by drastically limited Morgan's Furniture's ability to purchase and display high volume styles. It was apparent that the new popular styles and fabrics became exclusive to the gallery account as well.
- 65. By its memo of January 10, 2000, attached as Exhibit 38 to this my Affidavit, La-Z-Boy indicated to its ales and marketing consultants to only "supply current dealers with the product that the have supported in a significant way in the past". Effectively, Morgan's Furniture was to have no access to new styles, no input into which fabric swatches it could have, no access to quality advertising material and no access to products available to it.
- La-Z-Boy increasingly made it difficult for Morgan's Furniture to sell La-Z-Boy products to its customers. E ue to "surprise" cancellation of tag orders by La-Z-Boy, Morgan's Furniture was losing the confidence of its customers as it could not fill the orders for product which Morgan's Furniture advised the customers it could sell. By way of example, Morgan's Furniture placed a tag order for one of its customers in or about early fall 2000 for a style and fabric which it carried in that store and which Morgan's Furniture understood it could sell. After the tag order was placed, Ms. Crowley cancelled the order advising Morgan's Furniture that the fabric was no longer available to Morgan's Furniture. This fabric, however, was available to Island Furniture, Morgan's Furniture's competitor. It was not until the order had been placed that La-Z-Boy notified Morgan's Furniture that the fabric was excluded from Morgan's Furniture's fabric line, notwithstanding prior opportunities which La-Z-Boy had to brir g this to Morgan's Furniture's attention. Consequently, Morgan's Furniture had to cancel its customer's order.

- 67. Attached as Exh bit 39 to this my Affidavit is a copy of Morgan's Furniture's facsimile to La-Z-Boy of October 28, 2000 complaining about this development.
- 68. Up until April 18, 2001, Morgan's Furniture was given the understanding from La-Z-Boy, by virtue of its new policy, that Morgan's Furniture had access only to lower grade fabric samples. Hence, Morgan's Furniture was led to believe by La-Z-Boy that it could not promote higher grade fabrics to its customers.
- 69. By its facsimile of April 18, 2001, Morgan's Furniture requested eight fabric swatches. Morgan's Furniture was advised that only six of the eight swatches were available to it and that it had to pa / \$4.50 for each swatch. Attached as Exhibit 40 to this my Affidavit is a copy of this facs mile with La-Z-Boy's reply attached respecting the availability and price of swatches.
- 70. This was the first time, since the commencement of La-Z-Boy's new policy, that Morgan's Furniture had access to high grade fabrics. It was hoped by Morgan's Furniture at that time that this new but very limited access to the newer higher grade fabric samples was the beginning of a return to the positive working relationship which it once enjoyed with La-Z-Boy. Unfortunately, this was not to be the case.
- 71. As well, in April 2:001, it was the first time ever that a supplier charged Morgan's Furniture for its swatches. Attached as Exhibit 41 to this my Affidavit is a copy of the invoice for the said swatches.

D. <u>RESTRICTIONS ON ADVERTISING AND PROMOTIONAL CAMPAIGNS</u>

72. Not only were here restrictions in access to product, but as well La-Z-Boy placed restrictions upon the type of advertisements which Morgan's Furniture could use to promote and market La-Z-Boy products, and the product promotional campaigns in which it could participate. These actions by La-Z-Boy placed Morgan's Furniture at a disadvantage to its

competitor, Islar d Furniture, who had no restrictions in the marketing and selling of La-Z-Boy products.

- 73. In its letter of Jar uary 16, 1998 to La-Z-Boy dealers, La-Z-Boy explained that because sales by the dealers o 'erall were not good in 1997, as a cost cutting measure, La-Z-Boy's co-op advertising program would be discontinued as of January 1, 1998. The money spent in that program would now be redirected to fliers and "P.O.P."
- 74. Morgan's Furniture makes two points in reaction to this decision. Firstly, in 1997, Morgan's Furniture's sale: for La-Z-Boy product was healthy. Secondly, Morgan's Furniture was neither aware of any new advertising program offered by La-Z-Boy, nor provided with any physical advertising assistance. However, Morgan's Furniture has since learned that assistance in relation to advertising style and material was provided to Island Furniture, Morgan's Furniture's competitor.
- 75. La-Z-Boy, in its letter of August 27, 2002 to Morgan's Furniture, stated that Morgan's Furniture "inade quately represented" La-Z-Boy's product "and failed to promote them effectively" in "th > store". It is implied by La-Z-Boy that this resulted in Morgan's Furniture's low sales of La-: '-Boy products.
- Attached as Ext ibit 42 to this my Affidavit is a sample of the advertising which Island Furniture used. These new types of family picture ads were never made available to Morgan's Furniture by La-Z-Boy. The only ads which La-Z-Boy made available to Morgan's Furniture were p ctures of the La-Z-Boy product. Morgan's Furniture asked Mr. Burbine on a number of occi isions for access to the family moments type advertising but was always told by Mr. Burbine that La-Z-Boy policy denied Morgan's Furniture access to this type of advertising. However, despite Morgan's Furniture's requests, neither Mr. Burbine nor La-Z-Boy would explain to Morgan's Furniture what this policy was and how it applied to Morgan's Furniture's access only to less than stylish advertising.

- 77. In 1998, La-Z-B yy, through its dealers, offered to the retail customers of its dealers, the chance to enter a sweepstake contest and win prizes. No purchase was necessary by the customers.
- 78. Attached as Exhibit 43 to this my Affidavit is a copy of the details of the contest as shown on La-Z-Boy's website. Page 2 of that website provides a list of La-Z-Boy dealers in various provinces, including Newfoundland, who are considered dealers of La-Z-Boy product where customers can visit to take part in the contest. It is noted that Morgan's Furniture, La-Z-Boy's oldest dealer in Newfoundland, did not appear on that list.
- 79. Morgan's Furniture approached Mr. Burbine on this issue and asked him why Morgan's Furniture was not included on this list and not a participatory dealer in the contest. Mr. Burbine told Mcrgan's Furniture that it was the only dealer in Newfoundland omitted because there vas a gallery store, being Island Furniture, nearby (70 to 100 kms in distance) and that La-Z-Boy's policy restricted Morgan's Furniture's inclusion in any such promotion.
- 80. Over the course of six months following after Morgan's Furniture learned it was omitted from the website and, in turn, the contest, it made numerous telephone calls to Mr. Burbine until Mr. Burbine and La-Z-Boy agreed to include Morgan's Furniture on La-Z-Boy's website.

 Morgan's Furnit are believes that it lost business due to its exclusion from (a) the contest in 1998, (b) subsequent contests, and (c) La-Z-Boy's website.
- 81. Furthermore, du ing the same time period, Morgan's Furniture was receiving numerous reports from its customers that a Wally Pottle, a salesman of Island Furniture, was telling customers that Norgan's Furniture was losing the La-Z-Boy product line. Mr. Burbine did not want to discuss these reports or even assist Morgan's Furniture in determining whether Mr. Pottle had been making these statements. Morgan's Furniture believes that these statements, if, in fact, were made by Mr. Pottle, affected customer confidence in Morgan's Furniture and resulted in lost sales.

- 82. Attached as Ext ibit 44 to this my Affidavit is a copy of newspaper ad which was run in the November 18, '999 local newspaper. The free raccoon giveaway was not available to Morgan's Furnit are.
- 83. Attached as Exhibit 45 to this my Affidavit is another Island Furniture/La-Z-Boy promotion, which was never offered to Morgan's Furniture. Morgan's Furniture's only knowledge of promotions was when they appeared in Island Furniture store advertisements.

E. <u>CONSEQUENTIAL AND SUBSTANTIAL EFFECT</u>

- 84. By its letter date I August 27, 2002, attached hereto as Exhibit 2 and noted above, La-Z-Boy advised Morgan's Furniture that its account would be terminated effective December 31, 2002. As reasons for the termination, La-Z-Boy cited declining purchases since 1998, which represented inadequate La-Z-Boy representation and product promotion.
- Morgan's Furniture takes great issue with La-Z-Boy's position. Morgan's Furniture has continuously and diligently maintained prominent La-Z-Boy representation and product promotion, notwithstanding the restrictions placed upon it by La-Z-Boy. Morgan's Furniture advertised La-Z-Boy product in the following forms: i) daily advertisements on the 7:00 a.m. local radio neviscast; ii) advertisements in local newspaper (The Compass); iii) advertisements in regional newspaper (The Telegram); and iv) prominent visual La-Z-Boy advertisements on Morgan's delivery cube van, as already noted above.
- As stated previously in paragraph 9 herein, La-Z-Boy evaluated Morgan's Furniture's performance for the year 2002 based upon purchases only up to August of 2002. A review of past account history would certainly have indicated that over 50% of Morgan's yearly sales occurred during the months of September to December. At the time of Mr. Wiltshire's letter of August 27, 2002, Morgan's Furniture's tag orders and year end inventory had not yet been placed. In fact, on August 31, 2002, Morgan's Furniture placed a year end inventory order which comprised 41 pieces. La-Z-Boy refused to fill this order. It is the position of Morgan's Furniture that this action, together with La-Z-Boy's continuing and escalating restrictions on product availability to Morgan's Furniture, suggests that La-Z-Boy

had planned to but Morgan's Furniture from its dealership of La-Z-Boy Furniture to the benefit of its competition, Island Furniture. To further strengthen this belief, it is worthy to note that at the time Morgan's Furniture was notified by La-Z-Boy of its intention to terminate its bus ness relationship with Morgan's Furniture, Island Furniture held the grand opening of it's new "Gallery" super store in St. John's.

- 87. Morgan's Furniture was excluded from all promotions, and was severely and unfairly limited in terms of style, abric and leather availability. However, Morgan's Furniture has promoted all available La-2-Boy products more than adequately.
- 88. By its letter dated September 24, 2002, La-Z-Boy's solicitors addressed Morgan's Furniture's account termination concerns, citing various policy implementations. It is noted that there were no concerns respecting Morgan's Furniture's credit or inability to satisfy its accounts when the or inability to meet trade terms. This letter is attached to this my Affidavit as Exhibit 46. In response, Morgan's Furniture takes the position that it was not properly advised at any material time of available styles, fabric options and prices. As well, popular styles and covers were improperly and unfairly excluded from Morgan's Furniture by Mr. Burbine and Ms. Crowley and that some, if not all, of these exclusions were made to the benefit of Morgan's Furniture's competitor, Island Furniture. Also, Morgan's Furniture's inquiries and requests regarding price lists and style/cover restrictions were dismissed.

(i) Substituted Lines

- 89. La-Z-Boy is the only supplier of La-Z-Boy products in Canada and, consequently, Morgan's Furniture cannot obtain La-Z-Boy products from an alternative supplier.
- 90. Morgan's Furniture has tried to obtain successful replacement brands for its La-Z-Boy line, but without success.
- 91. The closest replacement product to that of La-Z-Boy products that Morgan's Furniture was able to find is thε Berkline brand. However, the Berkline brand is a weak sales performer

as it fails to offer equivalent quality styles and fabrics to that of La-Z-Boy or even carry that same prestige ir the market place as does La-Z-Boy.

- 92. More significantly is the inability of the Berkline product to break into or even compete in the same market as La-Z-Boy. In this respect, it has been noted by Morgan's Furniture that when its customers come to its store looking for a recliner product, and often coordinating pieces such as a ofas, love seats and chairs, they want only La-Z-Boy. No other brand is satisfactory to the customer. Consequently, Morgan's Furniture is unable to sell the replacement product of Berkline which it acquired and, consequently, Morgan's Furniture is losing its customers to Island Furniture.
- 93. Attached as Exh bit 47 to this my Affidavit is Table A which provides a comparison of sales figures of Morgan's Furniture as between Berkline and La-Z-Boy products for the years 1998 to 2002. This sales comparison illustrates the weak sales performance of the Berkline product as against La-Z-Boy, even during a period of declining sales of La-Z-Boy product resulting from the restrictions placed upon Morgan's Furniture by La-Z-Boy.
- 94. Besides the Berkline brand, Morgan's Furniture also sought other product lines, but without success. In fact it considered the lines of El-Ran and Lane.
- 95. El-Ran is a recliner line from Quebec operating since the early 1970's. Morgan's Furniture tried to sell the El-Ran line in the early 1990's but without any success. Unfortunately, its overall sales results were very poor. After Morgan's Furniture's assessment, and reassessment after 1998, of this line, it was felt that the selection of styles and fabrics did not fulfill the needs ε nd demands of Morgan's Furniture's market. Consequently, the El-Ran line was not an εlternative to the La-Z-Boy line for Morgan's Furniture.
- 96. A third line which was considered by Morgan's Furniture was the Lane line. Lane is also a recliner line, but, operating from the United States of America. Morgan's Furniture considered the Lane line to have nice style and fabric selection. Morgan's Furniture attempted to purchase product from Lane on two separate occasions, being during the winter/summer's nows in Ontario in 1999 and 2000, respectively. While Morgan's Furniture

placed orders with Lane on both occasions, the orders were never filled with no explanation provided by Lane. Presently, there are two Lane dealers in St. John's, Newfoundland, who are: i4 Furniture and Mahogany House.

- 97. Considering the experience with both El-Ran and Lane, Berkline became the alternative product. However, while the demand for recliner products increased between 1995 and 1999, Berkline was unable to provide the style and quality product which Morgan's Furniture's customers demanded. Unfortunately, Berkline does not carry a line to compete with this market development. Consequently, even though La-Z-Boy was placing restrictions upon Morgan's Furniture's ability to purchase and sell La-Z-Boy product, Morgan's Furniture's sales were greater for La-Z-Boy product than for the Berkline product, as noted above.
- 98. To reiterate, unfortunately, there is no substitute for La-Z-Boy products.
- 99. Realistically, La-Z-Boy products occupy a dominant position in the marketplace. This is evident by its ability to promote stores which sell only La-Z-Boy products. La-Z-Boy's dominance in the marketplace as a whole has permeated into its control over who sells its product, notwiths tanding that its actions may have a devastating impact on longstanding and loyal dealers who contributed to La-Z-Boy's market growing within its geographical region. After December 31, 2002, there is only one dealer, Island Furniture, with two locations in St. John's, selling La-Z-Boy products on the Avalon Peninsula region. Sears, situated in St. John's, offers two styles of recliners with limited fabric selection and no tag orders. Consequently, Sears has little impact on the overall market in the Area. As a result, Island Furniture now controls approximately 95 to 99 % of the marketplace on the Avalon Peninsula for La-Z-Boy products. Consequently, there may not be an ample supply in the market through one dealer. Furthermore, customers who do not reside in St. John's will have to travel further to purchase La-Z-Boy products.
- 100. Perhaps of greater concern to consumers in general is the risk that La-Z-Boy products will rise in price as Island Furniture will have no competition. From information provided by customers to Morgan's Furniture, albeit hearsay, historically, customers are only given the

"best price" on furniture from Island Furniture only once Island Furniture is aware that the customer is also dealing with its competition on the same piece of furniture. Morgan's Furniture's policy is always to give the customer the best price, which historically has been lower than the price initially offered by Island Furniture. With La-Z-Boy products being exclusively sold by Island Furniture, the consumer is likely to pay higher prices. This has already been evident through advertisements which were placed in the local St. John's newspaper, The Telegram, in 2001 and 2002 by Island Furniture. In both advertisements, Island Furniture was promoting La-Z-Boy recliners with prices starting at \$399.00 in December of 2001 and in December of 2002, the identical chairs had starting prices of \$499.00. In this respect, I refer to the copy of the advertisement attached as Exhibit 48 to this my Affidavit.

(ii) Loss of Eusiness

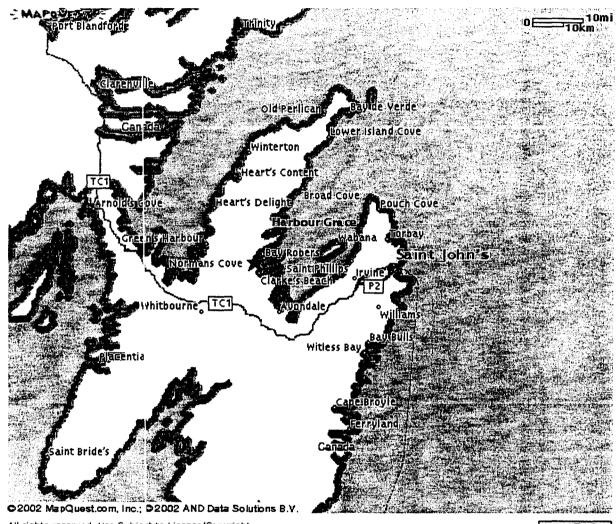
- 101. The overall effect that the termination of Morgan's Furniture's contact with La-Z-Boy has had and will cont nue to have upon the business of Morgan's Furniture will be devastating.
- 102. Unfortunately, Morgan's Furniture's historical data does not extend earlier than 1998 for all products and does not extend earlier than 1995 for La-Z-Boy products. As well, its data is based only upon purchases.
- 103. The fourth column in Table A, attached to this my Affidavit as Exhibit 47, shows the significant loss of La-Z-Boy sales since the year 2000. In particular, the loss of 46% of its sales in 2001 illustrates the substantial effect which the restrictions, being placed upon Morgan's Furniture in the lines, styles and fabrics which it could obtain from La-Z-Boy, had upon Morgan's Furniture's recliner sales.
- 104. It is noted that the sales which Morgan's Furniture made in 2002 concerning La-Z-Boy product were only tag orders and remaining stock which it had in its store. After August 27, 2002, La-Z-Boy only filled tag orders from Morgan's Furniture and refused to fill any stock and inventory orders.

- 105. Of course, while no information is presented in Table A for the year 2003, the percentage of growth, or loss, for La-Z-Boy product will be 100%.
- 106. As can be seen from Table B, attached to this my Affidavit as Exhibit 49, La-Z-Boy recliners was the fourth largest sales category for Morgan's Furniture. However, what is significant is that each of the three larger sales categories had more than one supplier for that category: upholstery stationary having 11 suppliers, wood furniture having 24 suppliers and appliances having 3 suppliers. The significance of this information is that if one of the suppliers in either of the categories of wood furniture, upholstery stationary or appliances no longer supplied Morgan's Furniture, Morgan's Furniture would still have other suppliers to rely upon to contribute to the supply of product for that category. However, with the La-Z-Boy recliner category, there is only one available supplier, whose denial of supplies completely erases that category and significant sales for Morgan's Furniture.
- 107. Table C, attached to this my Affidavit as Exhibit 50, and Table D, attached to this my Affidavit as Exhibit 51, perhaps illustrate further the loss experienced by Morgan's Furniture and the inability of the Berkline line to maintain the recliner sales of Morgan's Furniture. Also illustrated by these Tables is that while the appliance category is such a big number respecting sales, its gross profit is lower than that of La-Z-Boy whose sales figures were lower. This shows that Morgan's Furniture was able to obtain a greater profit margin with the recliner category with lesser sales. The loss of such a line impacts greatly upon Morgan's Furniture's revenue.
- 108. Perhaps of more significance is that information which is contained in Table E, attached to this my Affidavit as Exhibit 52. Firstly, this Table shows the proportion which La-Z-Boy represents in the overall gross profit of Morgan's Furniture and the decrease of that proportion during the years when La-Z-Boy started its restrictions. For instance, in 1998, Morgan's Furniture's gross profits from La-Z-Boy sales represented 89% of Morgan's Furniture's operational profit. This percentage dropped significantly over the course of the next four years to 34%. In 2003 it will be 0%.

- 109. As stated previously, the restrictions which La-Z-Boy placed upon Morgan's Furniture started to have noticeable effect in 1998. Prior to this, Morgan's Furniture had been enjoying an average yearly La-Z-Boy sales growth of over 44%. In Table E, attached hereto as Exhibit 52, Morgan's Furniture projects its growth of La-Z-Boy sales from 1998 to 2002 on the basis (a) that no restrictions were in place and (b) that it enjoyed a more conservative growth of 30% rather than 44% (see Column I). Based on these figures, Morgan's Furniture should have experienced significant growth rather than a loss.
- 110. It is Morgan's Furniture's position that based upon the growth it had been experiencing with the La-Z-Boy line up until 1998 and its projections for that continued growth, Morgan's Furniture has lost significantly.
- 111. In this Affidavit, I have attempted to set out in detail the dealings between La-Z-Boy and Morgan's Furniture since in or about 1997. Morgan's Furniture feels that it is evident that the actions of La-Z-Boy and its agents/representatives show malice towards Morgan's Furniture with an intent of excluding a significant portion of its business and its customers to the benefit of a competitor, Island Furniture. Due the quality and nature of their actions, La-Z-Boy has caused Morgan's Furniture to suffer damages by a loss of product sales.

SWORN TO at St. John's, in the Province of Newfoundland and Labrador, this // day of November, 2003, before me:

and (KC)



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NAVTECH ON EGARE



August 27, 2002

TAB 2

Perry Morgan Morgan's Furniture P.O. Box 430 Clarks Beach, NF A0A 1W0

Dear Perry:

We constantly review sales by individual customers and through such review have noted your low volume of sales. Over the past 5 years, La-Z-Boy Canada has enjoyed sales growth in excess of 35% and we are enjoying solid sales growth with a majority of our customers. By contrast, Morgan's Furniture has shown a steady decline over the same period of time. A review of your account by a year by year basis reveals the following:

Calendar Year Unit Shipment History

1998 1999 2000 2001 2002 Morgan's Furniture 215 193 179 80 51

It is our feeling that your low volume indicates that you have inadequately represented our products and have failed to promote them effectively in your store.

We thank you for the orders you have favored us with in the past, however the continued low volume no longer permits us to service your account, therefore we are forced to terminate our relationship effective December 31, 2002.

Please feel free to call upon us if there are any special services you require to complete orders on hand or to service a customer who has already received our products, for we stand ready to fulfill all of our warranty obligations.

Best Recards

Mark Wiltshire

Vice-President, Sales & Marketing

La-Z-Boy Canada

cc:

Ron Balzer, National Sales Manager

Danny Burbine, SMC

Est. 269

La-Z-Boy

STYLES AVAILABLE TO MORGAN'S FURNITURE 1998 - 2002

| 1998 | 1999 | 2000 | 2001 | 2002 |
|-----------------|--------|---------|--------|--------|
| 05-230 | 05-230 | 05-230 | 05-230 | 05-230 |
| | 05-235 | | | |
| 05-278 | | | | |
| 05-509 | | | | |
| 05-512 | 05-512 | 05-512 | | 05-512 |
| 05-568 | | | | |
| | 10.411 | 10-411 | 10-411 | 10-411 |
| | | 17-423 | | |
| | | | 10-433 | |
| 10-466 | 10-466 | 10-466 | | |
| | | 15-466 | | • |
| 17-466 | | | | |
| 33-466 | 33-466 | 33-466 | 33-466 | |
| | | | | |
| | | | 10-505 | |
| 10-518 | 10-518 | 10-518 | 10-518 | 10-518 |
| | | | 15-518 | |
| 30-518 | 30-518 | 30-518 | 30-518 | |
| | 32-518 | 32-518 | 32-518 | 32-518 |
| | | | | |
| | 10-523 | | | |
| | 10-536 | 10-536 | • | |
| | | 17-531 | | |
| | 10-537 | 10-537 | | |
| | 10-538 | | | |
| 10-550 | 10-550 | 10-550 | 10-550 | 10-550 |
| 15-550 | 15-550 | | 15-550 | |
| 30-550 | 30-550 | 30-550 | 30-550 | 30-550 |
| | | 32-550 | | 32-550 |
| | | | 35-550 | |
| 04-550 (section | onal) | | | |
| ` | 1n6550 | | | |
| 61-550 | | 61-550R | | |
| | | 63-550R | • | |
| 10-554 | 10-554 | 10-554 | 10-554 | 10-554 |
| | 15-554 | | | 15-554 |
| 17-554 | | | | |
| | | | | |

| 30-554 | 30-554 | 30-554 | 30-554 | 30-554 |
|--------|------------|-------------|--------|--------|
| 32-554 | 32-554 | 32-554 | 32-554 | 32-554 |
| 35-554 | 35-554 | 35-554 | 35-554 | 35-554 |
| | 04-554(sec | tional) YES | yes | y/n |
| | 1N6554 | | | |
| 10-560 | | | | |
| | | 10-571 | | 10-571 |
| 10-636 | 10-636 | 10-636 | 10-636 | 10-636 |
| 10-644 | | 10-644 | | |
| | 10-825 | | 10-825 | |
| 10-837 | 10-837 | 10-837 | | |
| 10-839 | | 10-839 | | |
| 10-590 | | | | |
| 24-427 | | | | |
| 28-947 | 28-947 | | | |
| 28-955 | | | | |
| | | | | |
| | 29-443 | | | |
| 29-953 | | | • | |
| 04 - | 29-974 | | | |
| 01n514 | 01 500 | | | |
| 01m509 | 01m509 | | | |
| 1m6554 | 011500 | | | |
| 011598 | 011598 | | | |
| | 041-451 | | | |
| 61 044 | 043-451 | | | |
| 51-844 | | | | |

TAB 4

April 1, 1997

TO ALL LA-Z-BOY DEALERS

Dear Sir/Madam:

The first few months of 1997 have brought about many new changes and new opportunities at La-Z-Boy. We feel that the time has come to issue a clear vision as to how we see the distribution of our product line. We believe that the following policy will benefit our company, the dealers which support us, and the consumers.

We are giving too much attention to accounts who are not being fair to us, themselves or to our consumers and this must end. Consumers are entitled to our brand name. Consumers must see our product properly displayed, and be able to purchase it at a fair price. Most importantly, we are entitled to protect our main asset, which is the value of our name for your benefit and for ours. To help achieve this goal, our three dealer categories have been modified and we have set minimum quantities for a dealer to qualify in each category on a yearly basis. These minimum quantities should be discussed with your Sales and Marketing Consultant. The qualification period will run on a calendar year, retroactive to January 1, 1997.

Details of each category:

- A <u>MOTION CHAIR DEALER</u> Reclina-Rest, Reclina-Way, Reclina-Rocker, Reclina-Glider, La-Z-Touch Massage, and Luxury-Lift Power Recliners.
- B MAJOR UPHOLSTERY DEALER This category will be divided up into four sub-categories. Your Sales and Marketing Consultant will be pleased to discuss this category with you.
- C <u>FULL LINE DEALER</u> This category includes all product manufactured by La-Z-Boy including the Canadian Home Collection. The Canadian Home Collection will continue to remain exclusive to our Gallery Program.

April 1, 1997 To All La-Z-Boy Dealers page 2

We believe that by modifying our three major product classifications and by setting up minimum amounts that this will prove to be very beneficial for all parties involved. It should make selling our line easier at the retail level, and continue to allow La-Z-Boy to target a marketing program in support of each category. You the dealer will continue to receive our corporate support commensurate with your own individual support.

Your sales in the past have been important to us and this company looks forward to becoming even more important to you, and you to us.

Yours truly,

lain W. Douglas

Vice-President, Sales and Marketing

July 5, 1999



To All Dealers:

The new millennium is almost upon us and with it brings many changes to La-Z-Boy Canada Limited and you our valued dealer.

- 1. Changes in F.O.B.
- 2. Changes in pricing.
- 3. Changes in freight.
- 4. Changes in distribution.

For many months, we have been studying the La-Z-Boy Canada operation in relationship to La-Z-Boy U.S. and our geographical location in North America. What could we do to make better and more efficient use of our plant and how could we make ourselves more competitive in the marketplace?

The changes are as follows:

- 1. The Canadian manufacturing facility will no longer be used as a RDC (Regional Distribution Centre). Current storage space will be turned into manufacturing square footage. Currently, all U.S. manufactured product is shipped to Waterloo, and then to retailers across Canada. From approximately August 1st on, U.S. made upholstery will be shipped from our U.S. F.O.B. directly to you. In Eastern Canada this merchandise will come from Dayton, Tennessee; in Western Canada from Tremonton, Utah. Complete details are available from your Sales & Marketing Consultant.
- 2. To date, La-Z-Boy Canada price lists have been printed in pink. This will remain the same for Canadian made product. U.S. made product will now be sold to you in U.S. dollars and these price lists will be printed on grey stock. You will benefit from a decrease in pricing in most instances because of this change. All orders regardless of manufacturing location will still be sent to Waterloo for processing. U.S. product will be invoiced to you in U.S. dollars and you will remit payment to the stated U.S. address. Payments for invoices of Canadian made product will continue to be submitted to Waterloo.
- Freight will be prepaid and invoiced to you from the designated F.O.B.

 Eastern Canada either Waterloo, Ontario or Dayton, Tennessee.

 Western Canada either Waterloo, Ontario or Tremonton, Utah.

 Your Sales and Marketing Consultant will have complete rate information.

Today, Waterloo absorbs all freight costs from Dayton to Waterloo. You've only been paying from Waterloo to your door. This subsidy is being lifted, but we expect the reduction in dealer price to help offset this increase. Our U.S. freight rates will be comparable with any other U.S. rates, which you are now paying from other suppliers.

.../2

page 2 To All Dealers July 5, 1999

- 4. Dealer categories from a distribution viewpoint are being reduced. Currently, we have 6 and this will be reduced to 3.
 - A. Chair Dealer
 - B. Motion/Upholstery Dealer
 - C. Canadian Home Dealer.

We have been giving too much attention to accounts who are not being fair to us themselves or to our consumers and this must end. Consumers are entitled to our brand name. Consumers must see our product properly displayed, and be able to purchase it at a fair price. Most importantly, we are entitled to protect our main asset, which is the value of our name for your benefit and for ours. We have set minimum quantities for a dealer to qualify in each category on a yearly basis. These minimum quantities should be discussed with your Sales & Marketing Consultant. The qualification period will run on a calendar year.

We believe that by modifying our three major product classifications and by setting up minimum amounts that this will prove to be very beneficial for all parties involved. It should make selling our line easier at the retail level and continue to allow La-Z-Boy to target a marketing program in support of each category. You the dealer will continue to receive our corporate support commensurate with your own individual support.

Your sales in the past have been important to us and this company looks forward to becoming even more important to you and you to us.

Sincerely,

LA-Z-BOY CANADA LIMITED

Iain Douglas

Vice-President, Sales & Marketing

ID/ld: encl.

cc: Your Sales and Marketing Consultant

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ORDER FORM



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ALLAN MORGAN AND SONS LTD.

TAB7

Furniture & Appliances

Birch Hills, Bay Roberts, Nfld. Tel: (709) 786-2100 Fax: (709) 786-6403 Mailing Address: P. O. Box 430, Clarke's Beach, Nfld. A0A 1W0

"Not only great furniture, but a great furniture store."

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Furniture & Appliances

Birch Hills, Bay Roberts, Nfld. Tel: (709) 786-2100 Fax: (709) 786-6403 Mailing Address: P. O. Box 430, Clarke's Beach, Nfld. A0A 1W0

"Not only great furniture, but a great furniture store."

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LA-Z-BOY

P.O. Box 67 Amherst, N.S. B4H 3Y6

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June 4, 2002

Dear La-Z-Boy Dealer:

Over the course of the last six months we have seen our delivery performance deteriorate on many of our leather items. We realize that this has been a tremendous hardship for you and has caused a credibility issue for you with your customers. While the current situation may appear bleak, please rest assured that we are well aware of the situation and have been working diligently to make the necessary corrections in order to provide you with the service you have come to expect from us. We want to make you aware of three main issues regarding our current leather situation:

- Due to the huge success of our two recent leather chair promotions, the 10-541 in Kingsland, and the 10-506 in Caress, we have been unable to keep pace with the order rate demand. We had initially forecasted these specific items based on an historical rate of sale, and are currently nearly 35% above that forecast. Unfortunately, the cut sets and raw materials could not be immediately moved up, thus we were forced to extend our lead times in order to provide an initial ship date. However, we have been working with each of our suppliers to increase hide availability and pre-cut set availability in order to improve upon these dates. I believe you will see an improvement on the lead times of these particular styles as we receive more accurate information from our supplier.
- 2. We experienced delivery challenges on specific tannages, i.e., Chesterfield, Crystal and Kingsland, due to the quality of hides received at the cutting center, and have been scheduling your orders based on the delivery information provided to us. In many instances the hides received did not meet with our quality specifications. We have had to reject these hides, return them to the supplier and expedite new orders. Obviously this caused us a delay in producing your order, as well as a delay in giving you accurate delivery information. Unfortunately, we are beholden to the supplier to re-evaluate his raw materials and provide us with new ship dates on hides to fulfill

these orders. We have, however, implemented a new inspection process at the tannery level where La-Z-Boy employed inspectors will be pre-inspecting all leather hides from the problem tannages BEFORE they get to our facility, which will aid in the scheduling of these orders in a more timely manner.

3. The inordinate demand of the last six months has created a backlog on our lesser volume styles which we were ill equipped to accommodate. The fact that some of our lesser volume styles are run on electronic equipment has created a backlog on these particular styles. At present, we have reduced the late orders manufactured on this particular equipment and expect to be caught up as quickly as the leather supply allows. In order to correct this situation, we have also installed a new cutter which is currently being implemented at the Leather Cutting Center and have another one on order provided the results are as positive as we think they will be.

While the above may provide you with some explanations as to why we have been late, it nonetheless does not exonerate La-Z-Boy from being unable to provide you with the service you deserve. We have made some internal systems changes in order to better service and react to situations such as the 30% increase in the order rate that we have seen since December. We are also planning systems changes in order to provide our Customer Service Department with more accurate information to be able to relay to you when there is a leather order delay. While we are not content with the way we have serviced leather to you over the course of the last six months, we have made major strides to correct the problem and ensure that we do not experience a similar situation in the future. We realize that leather is an important part of your overall profitability, and an area where we cannot afford to have unhappy customers. We will continue to provide you with updated information concerning our progress on the leather situation. Again, we appreciate your understanding during these most trying of times.

Sincerely.

Mark Wiltshire

Vice- President, Sales & Marketing

La-Z-Boy Canada Limited

ORDER FORM



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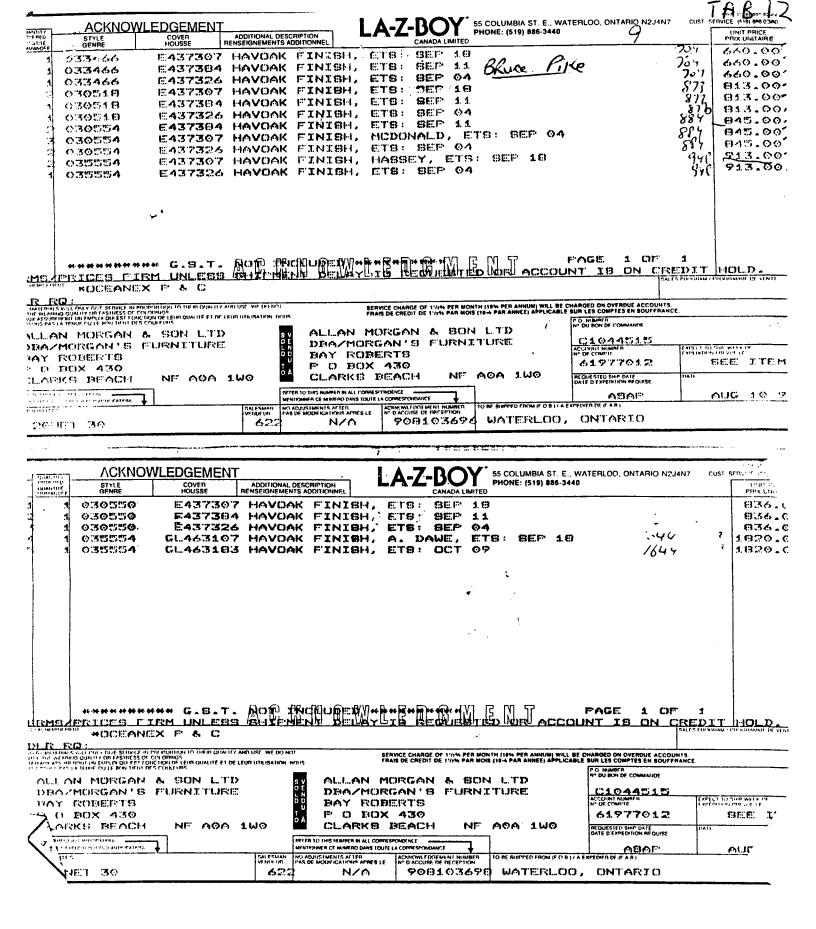


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LA-Z-BOY

FAZ TRANSMISSION

ADDRESS: 55 COLUMBIA ST. FAST, WATERLOO, ONTARIO, N2J 4N7.

TELEPHONE #'S:

<u>Diffict UNF</u> (519) 886-3447/ext. 219 <u>SwfichBoard</u>: (519) 886-3440 FAX #'5:

<u>Dealer Inquiries</u>' (800) 661-7100 <u>Sales & Mktg</u>. (519) 886-8522

To: ALLAN MORGAN & SONS

Fax: (709) 786-6403

Attn: PERRY

Date: August 18, 1999

From: Sonia Sgarbossa, Customer Services Manager

Fetal # of pages (including this cover):

RE: PURCHASE ORDER(S)

As La-Z-Boy Canada Ltd. has introduced a few changes as of August 1, 1999 this is a reminder that all orders are required to go through your Sales & Marketing Consultant's office rather than direct to our facility.

As a result of this change, your orders (P.O. C1044515) have been revised/changed according to your meeting of August 7, 1999 with Danny Burbine. Therefore, please update your records to show that the 554 series has been cancelled and will not be produced.

Should you require further clarification or have any questions, please contact Danny Burbine's office for assistance. Your cooperation is most appreciated.

Thank You.

ce: Randy Gross

Jone Tywisse

TAB14

ALLAN MORGAN AND SONS LTD. Furniture & Appliances

Birch Hills, Bay Roberts, Nfld. Tel: (709) 786-2100 Fax: (709) 786-6403 Mailing Address: P. O. Box 430, Clarke's Beach, Nfld. A0A 1W0

"Not only great furniture, but a great furniture store."

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LA-Z-BOY Canada Limited

HOTSEIMSHAYL XYJ

ADDRESS: 55 COLUMBIA ST. EAST, WATERLOO, ONTARIO, N2J 4N7.

TELEPHONE #'S:

DIRECT LINE: (519) 886-3447/EXT. 219

SWITCHBOARD: (519) 886-3440

FAX #'S:

<u>Dealer Inouries/</u> (800) 661-7100

SALES & MKTO:

(519) 886-8522

To: ALLAN MORGAN & SONS

Fax: (709) 786-6403

Attn: PERRY

Date: August 20, 1999

From: Sonia Sgarbossa, Customer Services Manager

Total # of pages (including this cover): 1

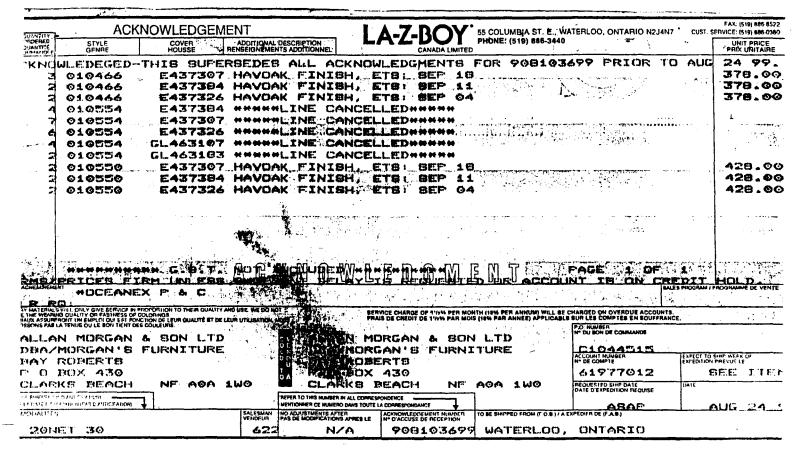
Dear Perry:

Thanks for your fax. I'm sorry for the vague wording in paragraph two. To clarify – the 554 series has not been cancelled from plant production. As discussed with Scott, Danny has made it exclusive with another account.

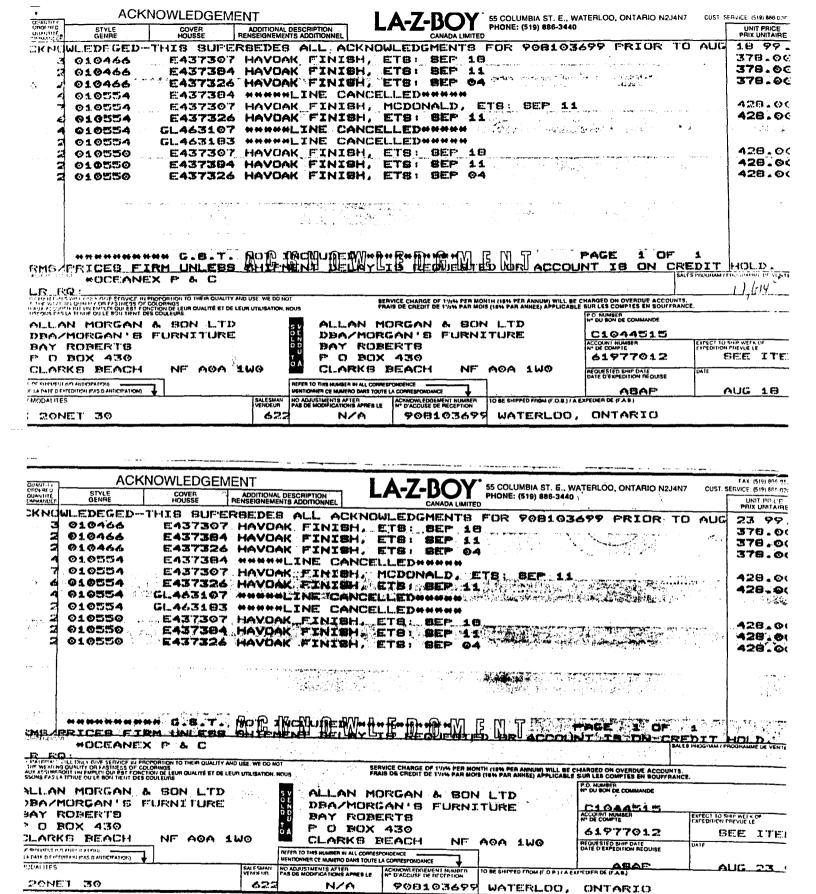
Please contact Danny for any questions you may have.

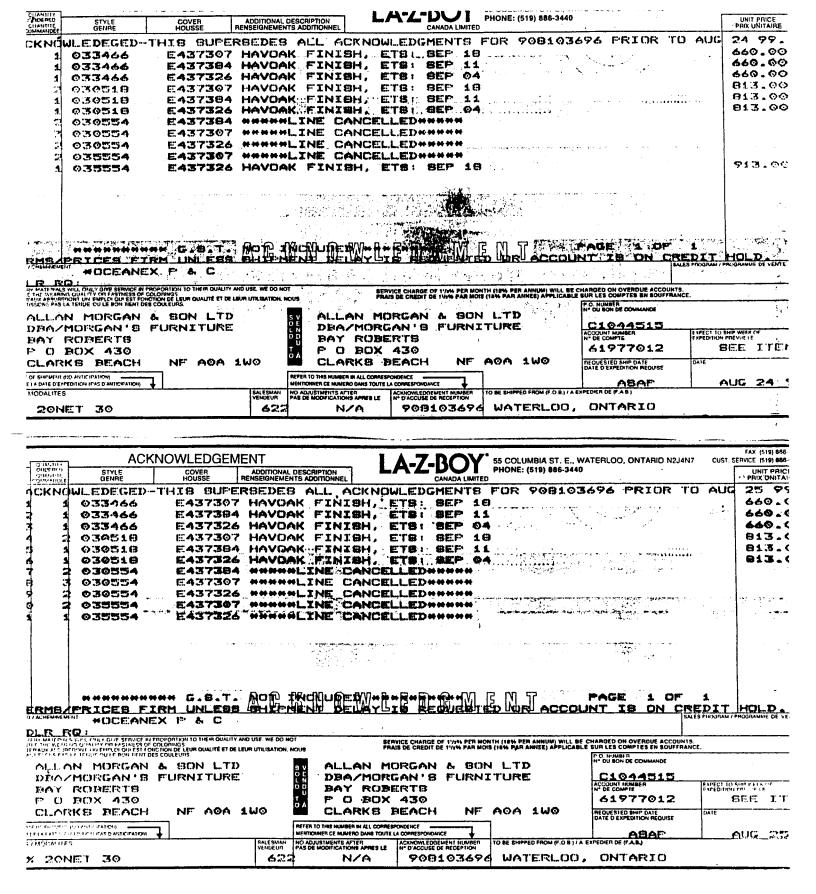
Sonia Sgarbossa

cc: Danny Burbine lain Douglas



TAB 16





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ALLAN MORGAN AND SONS LTD. Furniture & Appliances

Birch Hills, Bay Roberts, Nfld. Tel: (709) 786-2100 Fax: (709) 786-6403 Mailing Address: P. O. Box 430, Clarke's Beach, Nfld. A0A 1W0 "Not only great furniture, but a great furniture store."

| FAX COVER SHEET |
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| ANNY BURBINE (F) 902-667-2487 [O: (A-Z-BOY) (F) 1-902-667-0286 Attn: Bonnie & on Danny |
| ANNY BURBINE (1-902-667-0286 Attn: Bonnie + on Danny Trom: PRRY Morcan Date: August 27, 1998 |
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| orices of the following nodels 235; 237; 411; 505; |
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| 568; 636; 825; 837. |
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Allan Morgan & Sons Ltd. P.O. Box 430 Clarke's Beach, Nf. A0A 1W0

LA-Z-BOY LTD.
Attn: Patrick H. Norton
Chairman

Dear Sirs:

During the last year 1998-99 La-Z-Boy has implemented new policies for non-gallery accounts, however it is our understanding that other non gallery dealers in NFLD., are not subject to all the same policies.

Please clarify the following

Exclusive Styles

Policy Removal of the 554 style from all-non-gallery line ups

Result August 1999 show order reduced from \$49,000 to almost \$ 24,000 (see

acknowledgments #908103696/698/699).

Since it's introduction 3 years earlier it has become our best selling style.

Concern The effect this policy will have on future sales (1998 purchases \$135,000.00) and

your future evaluation of our account (Iain Douglas letter dated July 5, 1999)

New Order Procedure

Policy All orders must be sent direct to sales reps.

Result Previous 20 years, all orders were phoned or faxed direct to factory. Now

increased chance of human error.

Concern If sales representative is delayed in forwarding any orders to La-Z-Boy (ie. Illness,

holidays etc.) Is there an alternate route available for all accounts? (Gallery &

Non-Gallery).

No Fabric List

Policy Removal of fabric list from price list after twenty years.

Result We are unable to know if we have in our samples all available fabric from which

we may order.

Concern Missing fabric samples may reduce possible tag orders, a big part of any business.

Exclusive Fabric

Policy New JL leather introduced 1998 and made exclusive to Gallery accounts only.

Result Unable to buy La-Z-Boy newest and best leather. We have only bought the GL

and HL leathers in the past and never the lower price leathers.

Concern As new leathers and fabrics are made exclusive to gallery accounts, options will

become limited and may result in poor future sales. (Account evaluation)

Promotion

Policy After twenty years our exclusion from all La-Z- Boy promotions.

Result Unable to promote or advertise the La-Z-Boy products in the same manner as

other dealers.

Concern The public perception that we as a non gallery account are not supported by the

La-Z-Boy Organization.

As we were your first dealer in Newfoundland (approx. 100km from St. John's) and have remained a loyal promoter of all you products for over twenty years, we would appreciate you immediate attention to our concerns.

Regards,

Perry Morgan Manager/Director

cc: Iain Douglas, Vice President, Sales & Marketing

cc: Mark Wiltshire, National Sales Manager



Allan Morgan and Sons Ltd. Furniture & Appliances
Attn: Perry Morgan
P.O. Box 430
Clarke's Beach, NF A0A 1W0

Dear Perry:

On September 7th, 1999 you sent a letter to Mr. Pat Norton and the same letter to myself. He has asked me to respond and clarify your concerns.

Exclusive styles

The 554 has not been removed from all non-Gallery line-ups.

New Order Procedure

All orders must be sent to your Sales & Marketing Consultant's office. We were receiving orders with mistakes or missing information. This way, all orders reaching our order desk will be correct and can be processed quickly.

No Fabric List

Danny has assured the office that he will keep you up-to-date on fabric swatches.

Exlusive Fabrics

JL tannage in Canada has always been exclusive to our Galleries. Your purchases have been in GL, HL and BL and these are certainly still available to you.

Promotions

You have not been excluded from all La-Z-Boy promotions. We have dramatically reduced the type and number of promotions because of our overall price reduction. There will still be promotions from time to time in which you will be able to participate.

Thanks for your interest and we wish you continued success.

Sincerely,

LA-Z-BOY CANADA LIMITED

Iain Douglas⊿

Vice-President, Sales & Marketing

ID/Id

Cc: Mark Wiltshire, National Sales Manager

Danny Burbine, Sales & Marketing Consultant

LA-Z-BOY CANADA LIMITED • 55 Columbia Street East, Waterloo, Ontario N2J 4N7

Business: (519) 886-3440 Fax: (519) 746-3936 • Customer Service Fax: (519) 886-8522

Allan Morgan & Sons Ltd. P.O.Box 430 Clarke's Beach, Nfld. AOA-1W0

LA-Z-BOY Ltd.
Attn: Iain Douglas
Vice-President, Sales & Marketing

Dear Sirs:

Received your letter, dated September 27,1999, and while it does address our concerns, it does not clarify them.

Exclusive Styles

AS the # 554 style is in the non-gallery line-up, why was it deleted from our August show order?(\$24,694.00) Ack.# 908103696 / 698 /699

The # 554 style has been our best seller the previous 2 years.

Also you have not addressed our concern as to how the removal of the # 554 style will be reflected in your future evaluation of our account, or can we now expect the original order to be filled as requested.

New Order Procedure

AS none of our other suppliers have such a policy, we again ask, if our sales representative is delayed in forwarding our order, what alternative order route will be available to all your dealers?

Promotions

We have been informed that due to the location of a gallery account, we could no longer be listed as a La-z-boy dealer. (La-z-boy telephone directory. Our listing was removed.)

Also we have been denied access to any promotion La-z-boy has offered in the previous two years. Are you now saying that in the future we will again be included in these promotions?

Leather Price Increase

Please confirm this price increase is for both gallery and non-gallery accounts. We ask this as none of our other suppliers of leather goods has had such a dramatic increase.(ex. Style #10-550 GL leather, price increase + \$100.00)

Price List

Please advise as to the expected mailing date of the following:

- (1) price list for reclining sofas (new August 1,1999)
- (2) new price list for reclining chairs:

 Model #s (235; 237; 411; 505; 506; 512; 515; 516; 519; 523; 529; 554; 558; 560; 568; 636; 825; 837.)
 - (3) price list for all U.S. made product, in U.S. dollars.

Regards,

Perry Morgan Manager/Director

Cc: Patrick H. Norton, Chairman
Cc; Mark Wiltshire, National Sales Manager
Co: Danny Purhime, Sales & Madastine Con-

Cc, Danny Burbine, Sales & Marketing Consultant

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ALLAN MORGAN AND SONS LTD. Farniture & Appliances

Birch Hills, Bay Roberts, NBd, Tel: (709) 786-2100 | Page (709) 706-6403 Mailing Address: P. O. Box 430, Clarke's Bench, Nild. ADA INVO "Not only great furniture, but a great farniture stone."

FAX COVER SHEET

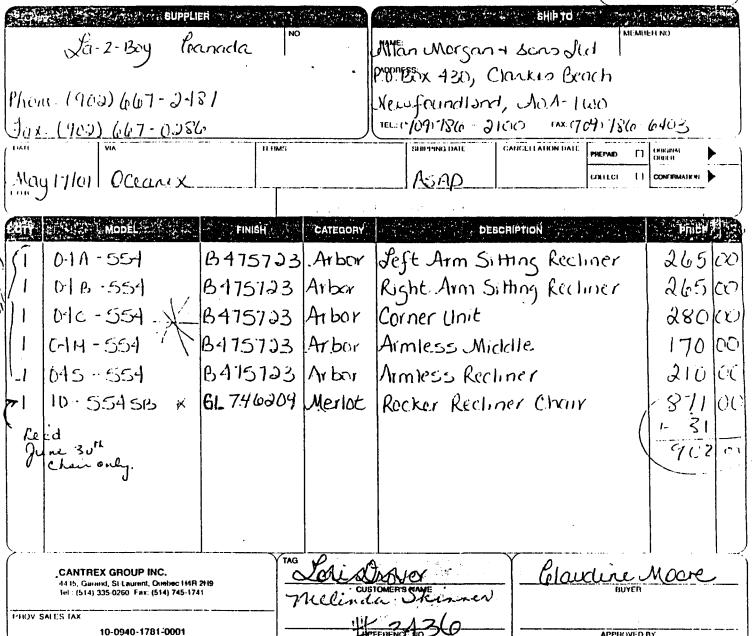
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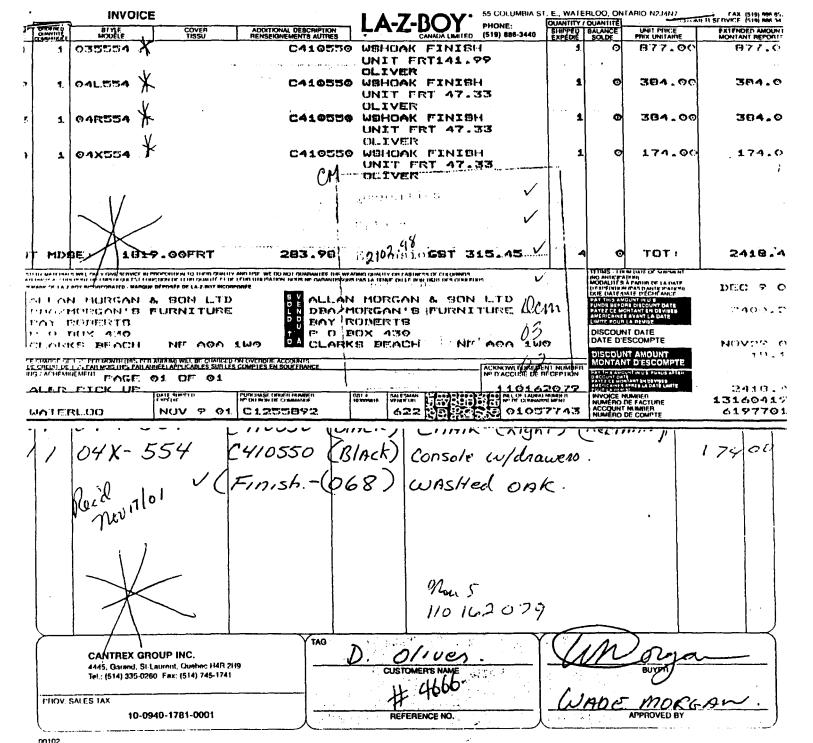
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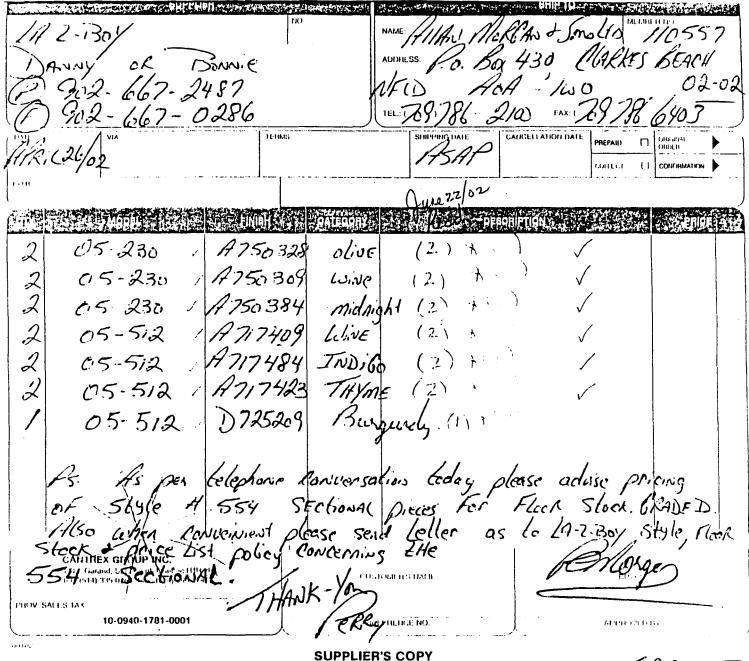






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TAB Z4



TAB 25

Allan Morgan & Sons Ltd. P.O.Box 430 Clarkes Beach, Nfld. A0A - 1W0

La-Z-Boy Danny Burbine May 1, 2002

Bonnie

As per our conversation April 25,2002, I would appreciate clarification of the currently outstanding issue. The availability of the style # 554 sectional to Morgan's.

It was our understanding, until this conversation, that the #554 sectional was available to us to sell, as we did stock and display the style. Your records should show that we did purchase some #554 sectional pieces in 2001. This has been the arrangement since that last meeting with Mark Wiltshire.

Now it is our understanding that La-Z-Boy states all dealers must stock and display the actual styles and pieces (sectional)in order to sell them. To sell a #554 sectional a dealer must display it. Having two # 30-554 reclining sofas and at least five # 10-554 reclining chairs on display 365 days of the year is not adequate. Is this correct or did we misunderstand?

We were able to sell one sectional by having the customer sit in the sofa on display. See order # C1304490, dated April 26, 2002.

Please advise the status of this order. If the order is declined please notify us so that we may sell our customer another sectional.

As a week has gone by and we have yet to receive a answer to our original telephone request we assume that you have been too busy to contact us. As this probably is the case we will try to contact you on Thursday if we do not receive a reply to this written request.

Hope to hear from you soon.

Perry

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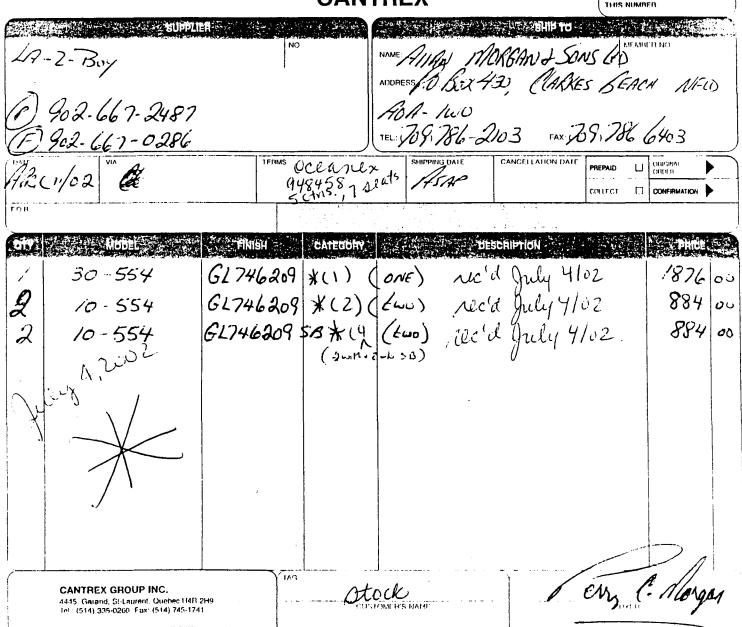
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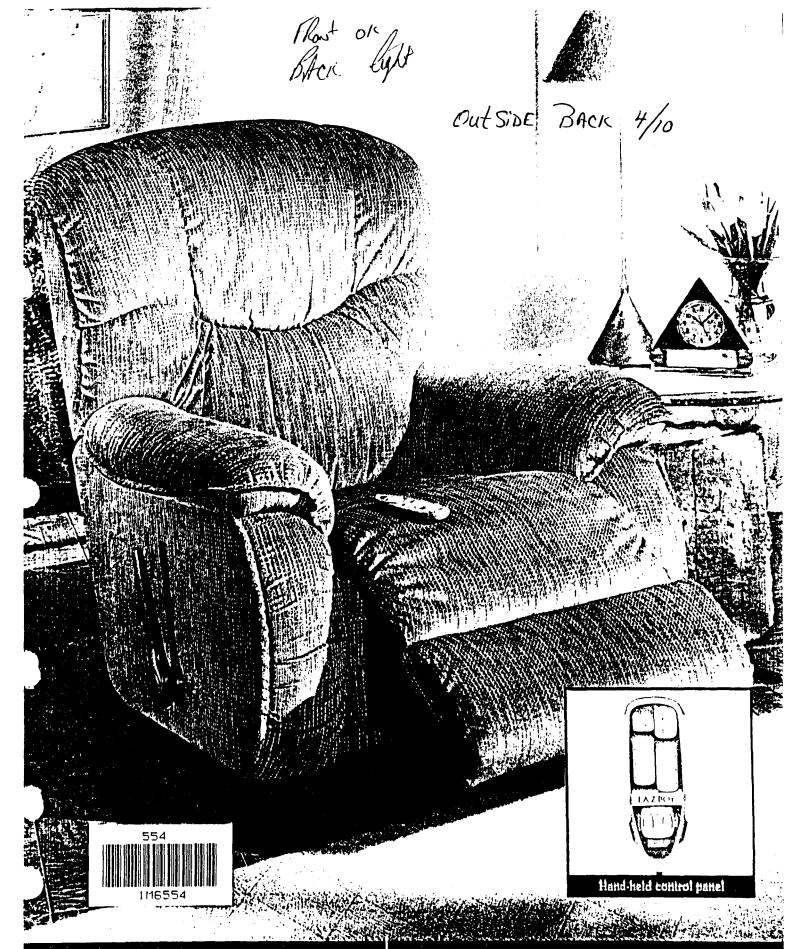
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ALLAN MORGAN AND SONS LTD. Furniture & Appliances

Birch Hills, Bay Roberts, NF. Tel: (709) 786-2100 Fax: (709) 786-6403

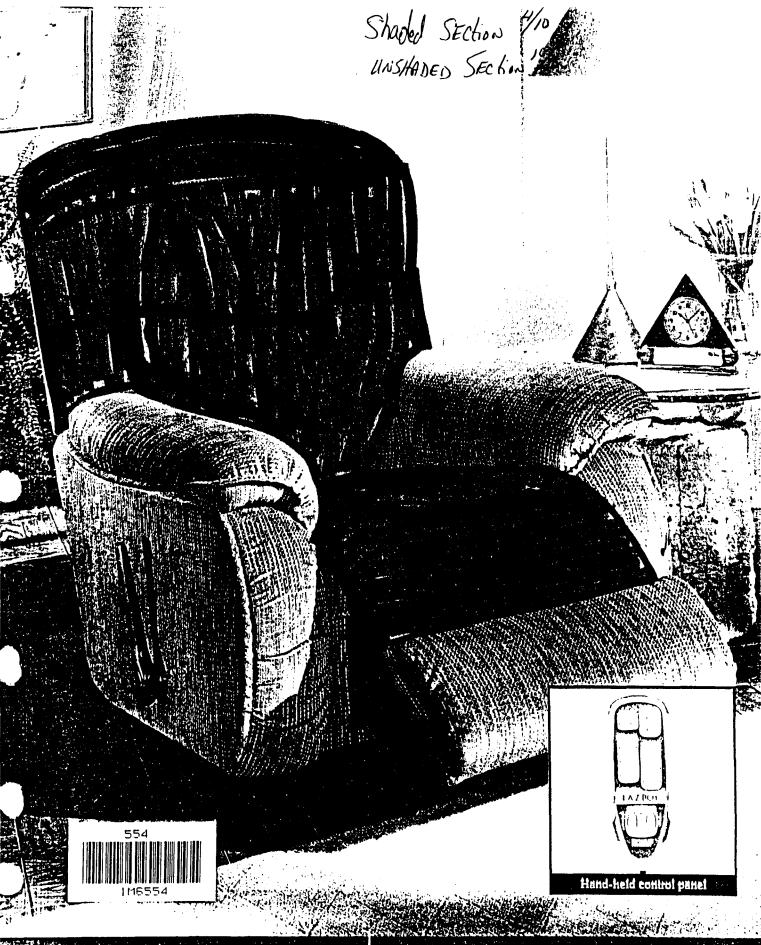
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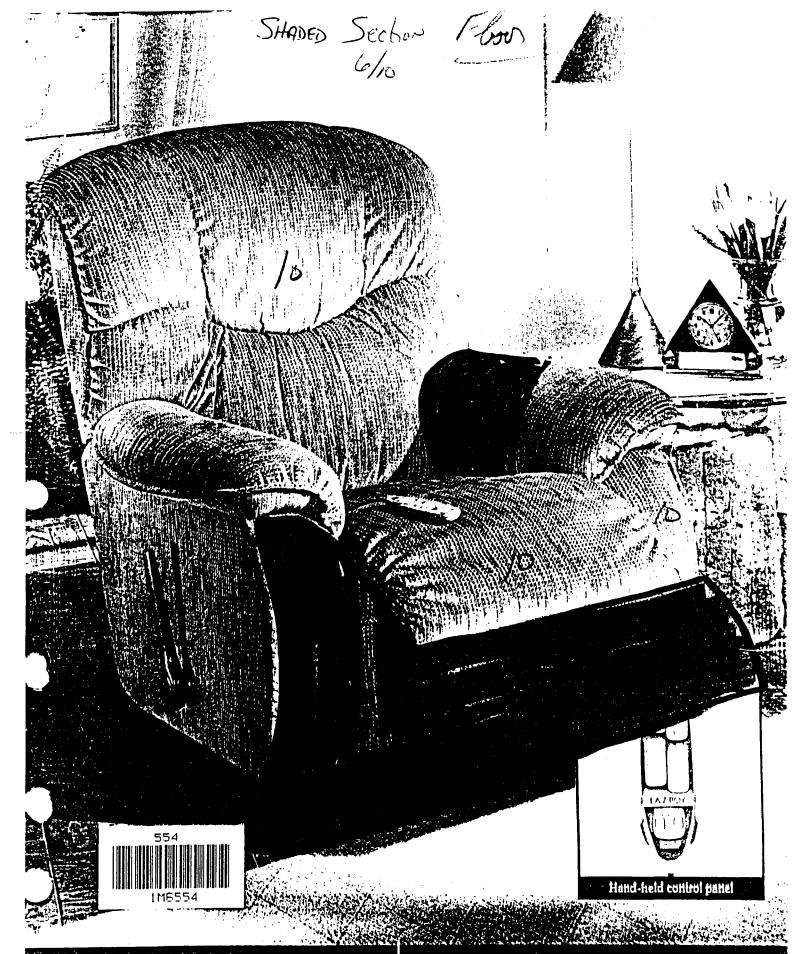
-Z-BOY STYLE 554 "DREAMTIME"
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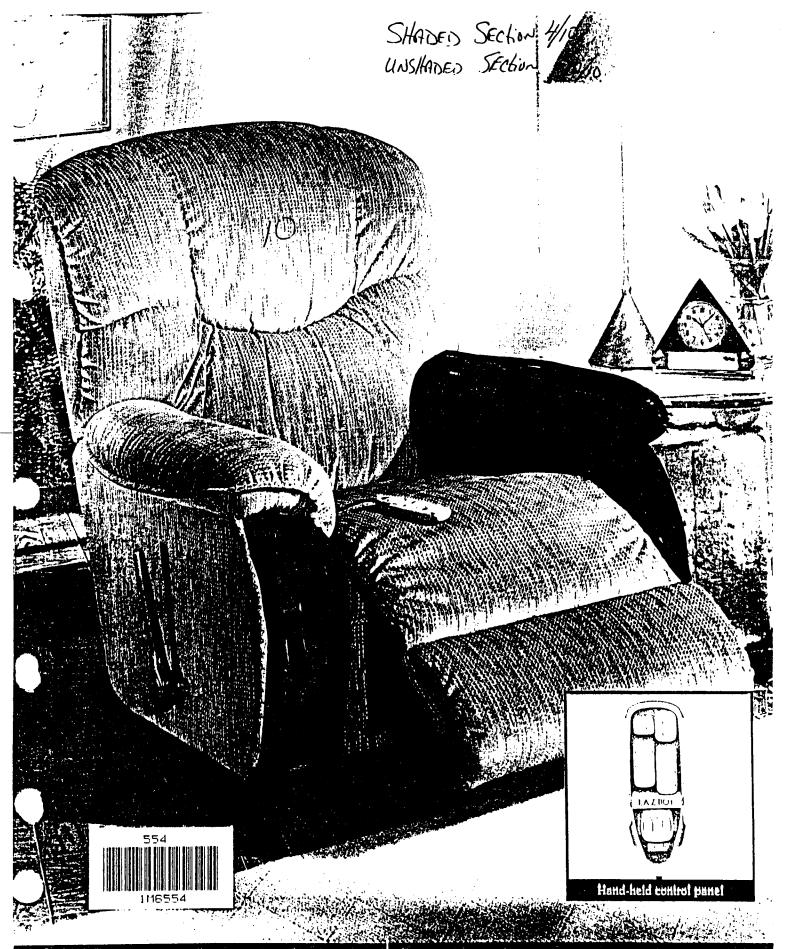
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LA-Z-BOY

STYLE 554 "DREAMTIME" U.S. Design Patent No. D376,265 Style 1M6 554 La-Z-Touch® CHAISE Massage/Heat rocker recliner
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A-Z-BOY STYLE 554 "DREAMTIME" U.S. Design Palent No. 0376,285

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LA-Z-BOY Price List

Motion Upholstery Canadian Dollars

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SW: 66"

SD: 22"

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Reclina-Way® Full Reclining 3 Cushion Sofa

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| COST | 761 | | | | | | | | | | | | | | | | | | | 2077 |

Chaise U.S. Design Patent No.390,272 Also available as a recliner.

Cover Availability (CAP Codes):

DR, LL, LM, UR, VV

Standard Finish:

(025) Harvest Oak

Optional Finish(es):

(068) Washed Oak, (097) Sunshine Oak

Options:

2E

Standard Features:

Arm Covers (cloth only), Headrest Cover (cloth only), Sinuous Wire Suspension, Polyurethane Foam Seat Cushions

F.O.B.: Waterloo (10)

| 032-554 | DREA | MTIN | ΛE 、 | | | | | | | | Reclina-Way® Full Reclining 2 Cushion Love Seat | | | | | | | | | |
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Chaise

U.S. Design Patent No.390,272 Also available as a recliner.

DR, LL, LM, UR, VV Cover Availability (CAP Codes):

Standard Finish: (025) Harvest Oak

Optional Finish(es): (068) Washed Oak, (097) Sunshine Oak

Options:

Standard Features:

Arm Covers (cloth only), Headrest Cover (cloth only), Sinuous Wire Suspension, Polyurethane Foam Seat Cushions

SH: 19.5°

SW: 44*

SD: 22"

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DANNY BURBINE SALES LTD. LA-Z-BOY

P.O. Box 67 Amherst, N.S. B4H 3Y6

| . (902) 667-2487 | Fax: (902) 667-0286 |
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APPROVED BY

CANTREX GROUP INC.

4335, Grand Strangol, Orchec 14B 2H9 4d (513) 535 0200 Fav. (514) 745 1741

10-0940-1781-0001

DANNY BURBINE SALES LTD. LA-Z-BOY*

P.O. Box 67
Amherst, N.S. B4H 3Y6

Tel. (902) 667-2487

Fax: (902) 667-0286

| Date: | 7/52 | 13 K | 79_ | | |
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ALLAN MORGAN AND SONS LTD. Furniture & Appliances

Birch Hills, Bay Roberts, Nfid. Tel: (709) 786-2100 Fax: (709) 786-6403 Mailing Address: P. O. Box 430, Clarke's Beach, Nfid. A0A 1W0 "Not only great furniture, but a great furniture store."

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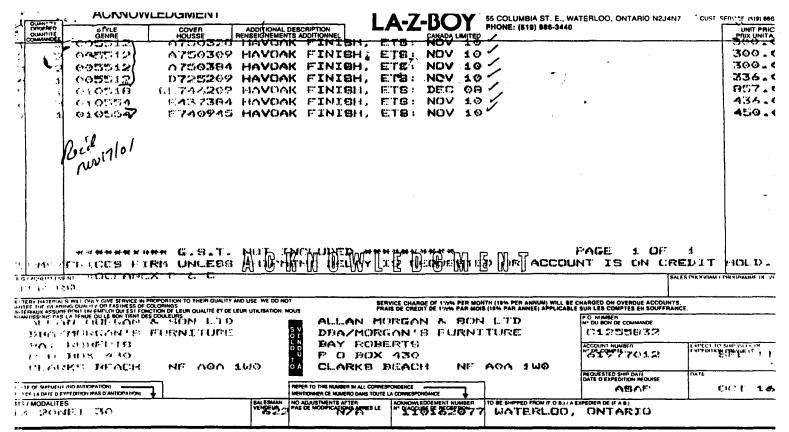
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TAB 35

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| CANTREX GROUP INC. 4445, Garand, St-Laurent, Quebec H4R 2H9 Tel.: (514) 335-0260 Fax: (514) 745-1741 | CUSTO | OMER'S NAME | erry | 1 long |
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June 4, 2002

Dear La-Z-Boy Dealer:

Over the course of the last six months we have seen our delivery performance deteriorate on many of our leather items. We realize that this has been a tremendous hardship for you and has caused a credibility issue for you with your customers. While the current situation may appear bleak, please rest assured that we are well aware of the situation and have been working diligently to make the necessary corrections in order to provide you with the service you have come to expect from us. We want to make you aware of three main issues regarding our current leather situation:

- Due to the huge success of our two recent leather chair promotions, the 10-541 in Kingsland, and the 10-506 in Caress, we have been unable to keep pace with the order rate demand. We had initially forecasted these specific items based on an historical rate of sale, and are currently nearly 35% above that forecast. Unfortunately, the cut sets and raw materials could not be immediately moved up, thus we were forced to extend our lead times in order to provide an initial ship date. However, we have been working with each of our suppliers to increase hide availability and pre-cut set availability in order to improve upon these dates. I believe you will see an improvement on the lead times of these particular styles as we receive more accurate information from our supplier.
- 2. We experienced delivery challenges on specific tannages, i.e., Chesterfield, Crystal and Kingsland, due to the quality of hides received at the cutting center, and have been scheduling your orders based on the delivery information provided to us. In many instances the hides received did not meet with our quality specifications. We have had to reject these hides, return them to the supplier and expedite new orders. Obviously this caused us a delay in producing your order, as well as a delay in giving you accurate delivery information. Unfortunately, we are beholden to the supplier to re-evaluate his raw materials and provide us with new ship dates on hides to fulfill

these orders. We have, however, implemented a new inspection process at the tannery level where La-Z-Boy employed inspectors will be pre-inspecting all leather hides from the problem tannages BEFORE they get to our facility, which will aid in the scheduling of these orders in a more timely manner.

3. The inordinate demand of the last six months has created a backlog on our lesser volume styles which we were ill equipped to accommodate. The fact that some of our lesser volume styles are run on electronic equipment has created a backlog on these particular styles. At present, we have reduced the late orders manufactured on this particular equipment and expect to be caught up as quickly as the leather supply allows. In order to correct this situation, we have also installed a new cutter which is currently being implemented at the Leather Cutting Center and have another one on order provided the results are as positive as we think they will be.

While the above may provide you with some explanations as to why we have been late, it nonetheless does not exonerate La-Z-Boy from being unable to provide you with the service you deserve. We have made some internal systems changes in order to better service and react to situations such as the 30% increase in the order rate that we have seen since December. We are also planning systems changes in order to provide our Customer Service Department with more accurate information to be able to relay to you when there is a leather order delay. While we are not content with the way we have serviced leather to you over the course of the last six months, we have made major strides to correct the problem and ensure that we do not experience a similar situation in the future. We realize that leather is an important part of your overall profitability, and an area where we cannot afford to have unhappy customers. We will continue to provide you with updated information concerning our progress on the leather situation. Again, we appreciate your understanding during these most trying of times.

Sincerely,

Mark Wiltshire

Vice- President, Sales & Marketing

La-Z-Boy Canada Limited



Allan Morgan & Sons Itd. P.O. Box 430 Clarks Beach, NF A0A IW0

Attn: Perry Morgan

Dear Sir:

I'm sorry for the delay in writing but we've been waiting for information from the U.S.

La-Z-Boy Canada's new price lists will be available early January and as mentioned on the telephone, Danny Burbine will supply to you pricing and catalogue sheets for all products supported by you in the past.

Many of the styles mentioned in your letter of October 19th will not be supplied because your past purchases have been nil.

Most retailers in Canada have worked out specific programs with their Sales & Marketing Consultants, which they stock, support and advertise. I recommend this for your operation as well. It means a concentrated effort on specific styles and always results in increased sales, higher margins, and faster service to your consumers.

We wish you success in 2000.

Yours truly,

LA-Z-BOY CANADA LIMITED

lain Douglas

Vice-President, Sales & Marketing

ID/Id

Cc: Danny Burbine, Sales & Marketing Consultant

Mark Wiltshire, National Sales Manager

LA Z 90Y CARADA

T-288 P.003/003 F-080 38



January 10, 2000

To All Sales & Marketing Consultants:

DISTRIBUTION

La-Z-Boy Canada Limited ("La-Z-Boy") for the past few years has been restructuring distribution policies and procedures.

Today, we have the following four categories:

- 1: Independent Dealers:
- 2. National Chains;
- 3. La-Z-Boy Furniture Galleries; and
- 4. In-Store Gallery/Espace Nouvel Age dealers.

Each of these classifications is critical to the overall success of our Canadian operation.

There have been some changes to our price list and other modifications to our swatching which will be discussed with you at our meeting of January 12, 2000. In short, La-Z-Boy intends to continue to supply current dealers with the products that they have supported in a significant way in the past. La-Z-Boy will not, however, continue to supply full a watching, full price lists, and all advertising materials to all accounts, as this has proven to be too costly.

In reducing our costs, we will ensure that we remain competitive and able to supply our dealers with the best possible home furnishings for the Canadian market.

Sincerely,

LA-Z-BOY CANADA IMMITED

Lain Douglas

Vice-President, Sales & Marketing

DIVCI

ALLAN MORGAN AND SONS LTD.

Furniture & Appliances Birch Hills, Bay Roberts, Nfld. Tel: (709) 786-2100 Fax: (709) 786-6403

Mailing Address: P. O. Box 430, Clarke's Beach, Nfld. A0A 1W0 "Not only great furniture, but a great furniture store."

FAX COVER SHEET

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ALLAN MORGAN AND SONS LTD. Furniture & Appliances

Birch Hills, Bay Roberts, Nfld. Tel: (709) 786-2100 Fax: (709) 786-6403 Mailing Address: P. O. Box 430, Clarke's Beach, Nfld. A0A IW0 "Not only great furniture, but a great furniture store."

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ALLAN MORGAN AND SONS LTD. Furniture & Appliances

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SALESMAN VENDEUR 622

PHONE (519) 886-3440 FAX (519) 886-8522

WORK ORDER NO.

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G.S.T. # R1030 TERMS

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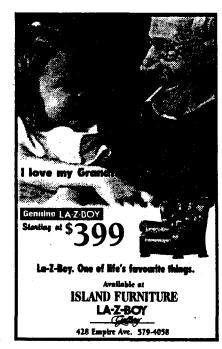


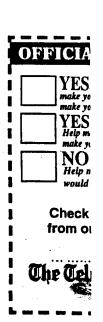
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Dublin for the first

, Irish Week activities ocus. Irish Week was unteract the misrepreland's image, Evans

lebrated St. Patrick's

Newfoundlanders and where they came from. It was not fantasized, but real."

St. Patrick's Day in Ireland is much the same as it used to be in St. John's when Lent was strictly observed by both Roman Catholics and Protestants.

"We did wear a shamrock and a little

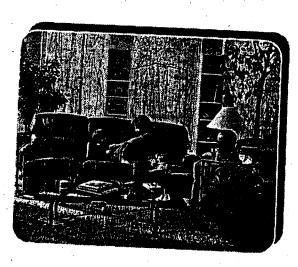
nearly 30 years ago.
"There are similarities," she said. "There's the sense of humor, a joy in life, an ability to work hard and play hard, a love of words and talking and music — all very much a part of life, which makes me feel very comfortable here."

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TAB43

LA-Z-BOY

For 70 years, La-Z-Boy has set its own standard, resulting in a name that's synonymous with quality construction and comfort. Now imagine that level of comfort wrapped in soft supple leather...

Enter the 'Leather in Motion' Sweepstakes You could drive away a winner with La-Z-boy & Ford!

Visit your local La-Z-Boy dealer and see our full line of motion furniture covered in "top grain" leather

during our **Leather in Motion** event. While you're there, enter our Leather in Motion Sweepstakes for

your chance to win one of these fabulous prizes!

■ The Grand Prize... a new 1999 Ford Windstar with 4 doors and leather interior, plus a

Genuine La-Z-Boy leather reclining sofa!

- 2nd Prize...a Genuine La-Z-Boy leather reclining sofa and loveseat!
- 3rd Prize... 1 of 10 Genuine La-Z-Boy leather recliners!

PLUS...

Scratch & Win Instantly! There are 1,000's of Instant Win prizes to be won...

including

Samsonite garment bags, Swiss watches, and more!

Our 'Leather in Motion' event runs from September 14 through November 14, 1998. Its easy to win; odds of winning are 1 in 25. No purchase necessary.

Don't miss our on the most exciting La-Z-Boy event ever!

<u>Click here to find the retailer closest to you!</u>

| | Manitoba | | | |
|----|--|------------------------|-------------------------|----------------------|
| | La-Z-Boy Furniture Galleries | 1425 Ellice Ave. | Winnipeg, MB | 204-783-8500 |
| | New Brunswick | | | |
| | Doug Worralls | 251 St. Mary's St. | Fredericton, NB | 506-458-9288 |
| | La Grange Rouge Ltée | RR#6 , TransCanada Hwy | Grand Falls, NB | 506-473-3747 |
| | Lounsbury Co. Ltd. | 1633 Mountain Rd. | Moncton, NB | 506-857-4385 |
| | Simply Furniture | 19 Waterloo St. | St. John, NB | 506-657-7632 |
| j | Newfoundland | | | |
| | Coleman's Furniture | 26 Caribou Rd. | Cornerbrook, NF | 709-637-6640 |
| | Notre Dame Agency | 6 Duggan St. | Grand Falls/Windsor, NF | 709-489-6606 |
| | Notre Dame Agency | 339 Main St. | Lewisporte, NF | 709-535-8691 |
| ٠, | Island Furniture Ltd. | 428 Empire Ave. | St. John's, NF | 709 -579-4058 |
| | Nova Scotia | | | |
| | J. R. Rahey Ltd. | Church St. Ext. | Antigonish, NS | 902-863-9200 |
| | Manorhouse Furn. Ltd. | 600 Bedford Highway | Halifax, NS | 902-445-3250 |
| | J. R. Rahey Ltd. | 154 Archimedes St. | New Glasgow, NS | 902-755-1966 |
| | Phil's Home Furniture J. R. Rahey Ltd. | 9108 Commercial St. | New Minas, NS | 902-681-7445 |
| | | | | |

You could DRIVE AWAY A WINNER with La-Z-Boy & Ford!

Visit your local La-Z-Boy dealer and see our *full line of motion furniture* covered in "top grain" leather during our Leather in Motion event. While you're there, enter our Leather in Motion Sweepstakes for your chance to win one of these fabulous prizes!

For Leather in Motion Sweepstake Prize information, simply click the buttons on the left for further details.

Our Leather in Motion Event runs from September 14, 1998 through November 14, 1998

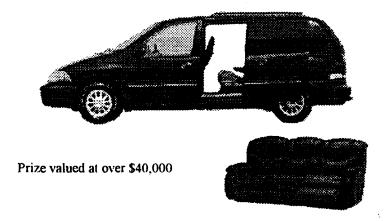
Its easy to win; odds of winning are 1 in 25. No purchase necessary.

Visit your nearest participating La-Z-Boy dealer for full contest details

<u>Click here to find the nearest Canadian dealer to you</u>

The Grand Prize . . .

A new 1999 Ford Windstar with 4 doors and leather interior, plus a Genuine La-Z-Boy Leather Reclining Sofa!



2nd Prize . . .

A Genuine La-Z-Boy

Leather Reclining Sofa and Loveseat!



Prize valued at over \$6,000

3rd Prize . . .

Win 1 of 10 Genuine La-Z-Boy Leather Recliners!



Prize valued at over \$1,400 each

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There are 1,000's of Instant Win prizes to be won... including Samsonite garment bags, Swiss watches, and Leather in Motion Keychains!



Chances of winning are 1 in 25

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ISLAND FURNITURE LA-Z-BOY

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·e!

Mall 835

Hello Santa.

My name is Peter. I am 4 years old. This

Christmas I would like the game Guess Who, Mouse Trap and a Tonka truck that men pop out

of. Thank you for all the gifts you gave me last

My name is Megan Ryan. I live in St. John's

Mommy and daddy say that I've been a "pretty

good" girl this year despite my being a full

fledged two year old. Would you please bring

me a Fisher Price Little People House, a Mrs.

Potato Head, a doll stroller, a computer game

Please be good to my cousins: Steven, Ryan,

Allison, Peter and Kevin and all the children

who are sick or less fortunate than me. I will

leave a snack for you and your reindeer. I'm

My name is Brian Evely and I am 2 years old.

Mommy is helping me write you this letter as I

am too small to write yet, but mommy and

daddy say that I have been a really good boy. I

would like to thank you for all the wonderful

things you brought for me last year. I had a lot

of fun playing with everything. For Christmas

this year I would really like to have a tractor and

some dinkies please. I would also like some new

clothes as daddy says I am growing too fast.

Don't forget my two little cousins Megan and

Would you please leave something extra special

for my nanny and dada, nanny and poppy, and,

I'll leave something good for you to fill your

belly with on Christmas eve. See you soon,

Caitlin, I hear they have been really good too.

of course, my mommy and daddy too.

year. Merry Christmas to all.

Love, Peter Burton

and some new clothes.

already counting the sleeps.

Love Little Meg

XXOO

Mount Pearl

Dear Ho Ho.

12.6

Santa.

Love, Brian

Manuels

ng





Dear Santa, Thank you for all of the presents that you brought me last year. This year I would like a winter train set, flip over cars, dinkie set, tool set, operation game, glow in the dark dinosaurs and a dinosaur kit.

Please bring something to my cousins Joshua, Nicholas, Natasha, Wally, Robbie and David.

This year Santa I have a new baby sister named Sarah Joan. She is too young to know what she wants, so could you please bring her a special **Genuine La-Z-Boy** recliners priced as low as

For a limited time, take home a seasonal throw absolutely $428\ EMPIRE\ AVE.$

when you purchase lected La-Z-Boy product.

Perfect to curi up with on a cold winter night.

you for all the toys you brought me last year. This year I would like a CD player, Sabrina the Teenage Witch game, easy bake oven, doll bed, Pikachu, Pokedex and maybe a surprise. Don't forget my brother Brady, my sister Alexandra, all my cousins and my friends in Grade 3 at

Love, Kaitlin McGrath

Dunne Academy. Have a safe trip.

St. Marv's

My name is Brady and I am 5 years old. Thanks for all the cool toys you brought me last year. I have tried really hard to be a good boy all year, but it isn't easy when you've got two sisters. This year I would like to have a Pikachu, a speedboat, Chuckie my Talking Truck and some surprises. Don't forget to bring something special for Kaitlin and Alexandra, my cousins and all my friends in Kindergarten at Dunne Academy. Have a safe trip.

Love, Brady McGrath

St. Mary's

Dear Santa

My name is Alexandra and I am only one year old. Thank you for all the presents you brought last year. This year I would like to have a Twirlin' Tunes CD player, a Tip-n-Stack Turtle and maybe a surprise or two. I have been a very good girl all year, well except for the couple of times that I tore up the newspaper and the few times that I turned the TV on and off, but that was it I was an angel the rest of the time. Please bring something special to my sister, Kaitlin and my brother, Brady. Don't forget all my cousins and my friend, Joshua. Have a safe trip. Love, Alexandra McGrath

St. Mary's

Dear Santa,

My name is Jenessa Murphy and I'm 2 years old. How are you and Mrs. Claus? I bet you have lots of snow at the North Pole. Thank-you for all the gifts you gave me last Christmas.

This year I would like a Dipsy Teletubby, Dream Kitchen, Alphabet Apple, Kissy Kissy Baby and some surprises.

Please be good to all the little boys and girls and please be especially good to my sister Kimberley and my brother Jonathon also my two cousins Rodney and Kearsty. I'll leave some milk and cookies by the tree with some carrots for your reindeer.

Love your little friend

Jenessa Murphy, Conception Harbour

Dear Santa,

Dear Santa,

My name is Peter and I am almost 4 years old. I tried to be a good boy all year. My mommy is writing this letter for me. This year I would like a guitar, a drum, a remote control truck, and a tarzan coloring book and some crayons. Please be good to my little brother Shayne and to all the other little boys and girls everywhere. I will leave a treat for you under the tree.

ISLAND FURNITURE

LA-Z-BOY

579-4058

Love, your little friend Peter Kavanagh

Ferry (North Side)

Dear Santa,

Hi, my name is Jennifer Gibbons, I am 8 years old. Thank-you for all the great stuff you brought me last year. This year could you please bring me: CD player, CDs, slush maker, a surprise.

Please be good to my haby brother Justin and my cousin Daniel. Good-byc for now.

Jennifer Gibbons

St. Mary's

Dear Santa,

Hi, my name is Justin Gibbons. I am only 11 months old. This year for my first Christmas could you please bring me: some toys to play with, some clothes because I grow so fast. I will ask for more stuff next year when I'm older. Please be good to my older sister Jenniser and my cousin Daniel. Good-bye for now.

Love Justin Gibbons

St. Mary's

Dear Santa.

This is what I would like for Christmas: a mouse trap game, a labyrinth game, and pretty petals kit.

I know you might bring me something else but I am ok with that.

Fr. Sharon Young

St. Brides

Dear Santa Claus:

How have you been all year? I hope Mrs. Claus and the elves are doing fine. Thanks for the gifts you gave me last year.

My name is Melissa Wells and I am 10 years old. I have been a good girl all year. For Christmas I would like Sega Dreamcast. Pokemon CD Rom, a camera with film and some clothes. Also could you please bring my cat Egypt a mouse or something as she has been pretty good too.

I'll leave you some milk and cookies as usual and something for the reindeer in case they are









TORB/





OPEN V SUND

26-09-2002 05:17pm er-25-02

12:15pm

From-MCINNES COOPER From-WILSON WALKER LLP corp/rea!

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September 24, 2002

POLANO: Gdynia Katowice . Warsaw APPILIATED OFFICE: Pensacola, FL

VIA FACSIMILE 709-722-1763

WITHOUT PREJUDICE

McInnes Cooper 10 Fort William Place P.O. Box 5939 St. John's, Newfoundland A1C 5X4

Attention: Deborah L.J. Hutchings

Re:

Our File No. 28712

La-Z-Boy Canada Ltd. ("La-Z-Boy") and Allan Morgan and Sons Limited

t/a Morgan's Furniture ("Morgan's")

Dear Madam:

Your letter of September 4, 2002 has been forwarded to the writer for reply.

Although your letter attempts to set out certain facts the same are incomplete by reason of the failure to set forth the actual circumstances surrounding the La-Z-Boy/Morgan's relationship. In fact they are misleading as they imply that La-Z-Boy has not been treating Morgan's fairly having regard to other dealers in Canada and Newfoundland. This is clearly not the case.

Accordingly we wish to advise you of certain policies that have been implemented by La-Z-Boy across Canada including the following:

- In 1998 the representative offices of La-Z-Boy across Canada were established with a new computer software system to allow them to place orders directly through the system. All orders across Canada were submitted through the representatives' offices. This computer system allowed La-Z-Boy to manage orders and ensure that all La-Z-Boy policies were followed.
- Prior to the establishment of Island Furniture, La-Z-Boy altered its distribution policies affecting all retailers. All non-gallery dealers were supplied with catalogue pages, price sheets and appropriate fabrics for the products they chose to carry inventory within a given category. For example, if a dealer chose to carry ten chairs, La-Z-Boy would provide cetalogue

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MILLER, CANFIELD, PADDOCK AND STONE, P.L.C.

McInnes Cooper

-2-

September 24, 2002

pictures, price sheets and chair fabrics for only those models. Prior to this amendment, if a dealer maintained inventory of chairs, La-Z-Boy would supply him with the full chair catalogue and full chair price list providing access to models that they chose not to carry in inventory.

3. Any retailer could apply and be considered for the gallery program. Morgan's did not apply while Island Furniture did apply and became a gallery store in its area. La-Z-Boy serves other accounts in Newfoundland provided they meet the standards and comply with the relevant policies of La-Z-Boy.

Morgan's had the ability to order La-Z-Boy products within the categories that they were qualified to carry. In accordance with La-Z-Boy policy Morgan's was not entitled to sell styles which they did not carry in inventory or supported. This policy has been consistently enforced by La-Z-Boy across Canada. La-Z-Boy has continuously advised Morgan's that they could purchase any amount of goods which it was willing to support and, in fact, Morgan's is responsible for the growth of their own business.

As stated in the letter of August 27, 2002 from La-Z-Boy to Morgan's, there has been a steady decline over the past five years in purchases by Morgan's. In fact, up until August 2002 Morgan's was purchasing less than 25% of the number of La-Z-Boy products that they had purchased in 1998. Forty-one pieces (which is approximately equal to the total volume during the first eight months of the year) were ordered after delivery of the letter of August 27, 2002 to Morgan's; this amount is not commensurate with those volumes ordered prior to August 27, 2002.

We understand that in the last few days La-Z-Boy has been inundated with orders from Morgan's for merchandise volumes not commensurate with those ordered prior to August 27, 2002. Our client will ship the orders currently on hand, but in the future, they will not accept any further orders unless they comply with all La-Z-Boy policies and which are in volumes commensurate with orders for the same product ordered prior to August 27, 2002.

We have reviewed the provisions of the Competition Act and it is our view that there is no breach of the same. La-Z-Boy has not unduly restricted competition and, in fact, encouraged Morgan's to comply with its policies by maintaining inventory supporting La-Z-Boy products.

We trust the foregoing clarifies La-Z-Boy's position in this matter and in the event you wish to discuss this matter further please contact the writer.

Jeffrey M. Dlopen per Ild

Yours very truly,

WILSON WALKER LLP

Jeffrey M. Slopen

JMS/IId

WWLIB:228380.4\31002-28712

TABLE A

COMPARATIVE YEARLY SALES

| YEAR | BERKLINE | LA-Z-BOY | PERCENTAGE OF GROWTH FOR LA-Z-BOY SALES FROM PREVIOUS YEAR |
|------|----------|-----------|--|
| 2002 | \$44,283 | \$101,088 | +15% |
| 2001 | \$56,870 | \$92,374 | -46% |
| 2000 | \$48,873 | \$171,697 | -14% |
| 1999 | \$15,107 | \$199,186 | +3% |
| 1998 | \$4,595 | \$192,581 | +14% |
| 1997 | | \$168,888 | +58% |
| 1996 | | \$106,955 | +66% |
| 1995 | | \$64,465 | N/A |



and mattress support system



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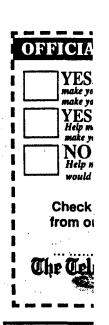


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Elizabeth Ave.

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Columbus Dr.

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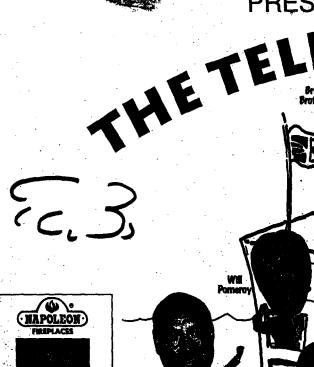
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- 135 MSX PSI
- 24 gal. tank 58-7993.8

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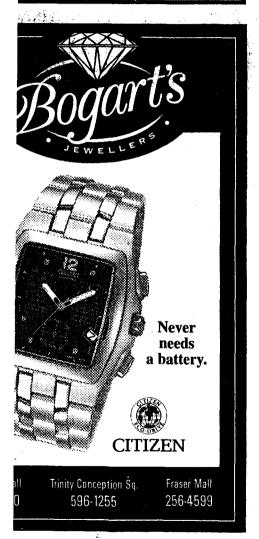
722-5530

Mt. Pearl

364-5880

one full year (a total of \$26,000)

- Citizen Watch
- Ingersol Rand Air Compressor
- LA-Z-BOY Chair
- Men's Gold Link Bracelet
- A pair of three diamond Earrings





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TABLE B YEARLY SALES BY CATEGORY

| Average | 24 | 11 | 1 | 1 | 1 | 1 | 1 | 3 | 4 | 47 |
|-----------|----|----|---|---|---|---|---|---|---|----|
| Number | | | | | | | | | 1 | |
| of | | | | i | | | ı | | | |
| Suppliers | | | | | | | | | ì | |
| Per Year | | | | | | | | | | |

| YEAR | WOOD | SOFA | BERKLINE RECLINER | LA-Z-BOY RECLINER | BED | LAMP | CLOCK | APPLIANCE | MISC. | TOTAL |
|------|-----------|-----------|----------------------|----------------------|----------|----------|----------|-----------|----------|-------------|
| 1998 | \$389,516 | \$358,011 | \$4,595 | \$192,581 | \$73,034 | \$4,296 | \$11,456 | \$572,818 | \$22,914 | \$1,629,221 |
| 1999 | \$520,396 | \$325,882 | \$15,107 | \$199,186 | \$67,862 | \$11,250 | \$9,435 | \$848,274 | \$31,392 | \$2,028,783 |
| 2000 | \$652,313 | \$424,910 | \$48,873 | \$171,697 | \$78,525 | \$4,185 | \$11,958 | \$807,967 | \$13,154 | \$2,213,582 |
| 2001 | \$736,530 | \$371,650 | \$56,870 | \$92,374 | \$61,668 | \$2,335 | \$6,436 | \$767,780 | \$26,697 | \$2,122,340 |
| 2002 | \$713,500 | \$355,751 | \$44,283 | \$101,088 | \$69,950 | \$1,999 | \$17,987 | \$813,429 | \$25,983 | \$2,143,970 |

TABLE C GROSS PROFITS

| Average | 24 | 11 | 1 | 1 | 1 | 1 | 1 | 3 | 4 | 47 |
|-----------|----|----|---|---|---|---|---|---|---|----|
| Number | | | | | | | | | | |
| of | | | | | | | | | | |
| Suppliers | | | | | | | | | | |
| Per Year | | | | | | | | | | |

| YEAR | WOOD | SOFA | BERKLINE RECLINER | LA-Z-BOY RECLINER | BED | LAMP | CLOCK | APPLIANCE | MISC. | TOTAL |
|------|-----------|-----------|----------------------|----------------------|----------|---------|---------|-----------|---------|-----------|
| 1998 | \$97,315 | \$98,648 | \$993 | \$57,931 | \$16,221 | \$1,324 | \$3,310 | \$50,317 | \$4,974 | \$331,033 |
| 1999 | \$139,330 | \$96,047 | \$4,122 | \$63,894 | \$16,076 | \$3,710 | \$2,061 | \$79,558 | \$7,420 | \$412,218 |
| 2000 | \$166,863 | \$119,638 | \$12,593 | \$52,623 | \$17,991 | \$1,349 | \$3,148 | \$72,412 | \$3,149 | \$449,766 |
| 2001 | \$190,171 | \$105,651 | \$14,662 | \$28,461 | \$14,231 | \$862 | \$1,725 | \$69,428 | \$6,036 | \$431,227 |
| 2002 | \$186,882 | \$102,807 | \$11,762 | \$31,800 | \$16,118 | \$871 | \$5,227 | \$74,491 | \$5,665 | \$435,623 |

TABLE D GROSS PROFITS - PERCENTAGE

| YEAR | WOOD | SOFA | BERKLINE RECLINER | LA-Z-BOY RECLINER | BED | LAMP | CLOCK | APPLIANCE | MISC. | TOTAL |
|------|--------|-------|----------------------|----------------------|------|------|-------|-----------|-------|-------|
| 1998 | 29% | 29.8% | .30% | 17.50% | 4.9% | .4% | 1% | 15.2% | 1.5% | 100% |
| 1999 | 33.80% | 23.3% | 1% | 15.50% | 3.9% | .9% | .5% | 19.3% | 1.8% | 100% |
| 2000 | 37% | 26.6% | 2.80% | 11.7% | 4% | .3% | .7% | 16.1% | .7% | 100% |
| 2001 | 44% | 24.5% | 3.40% | 6.6% | 3.3% | .2% | .4% | 16.1% | 1.4% | 100% |
| 2002 | 43% | 23.6% | 2.70% | 7.3% | 3.7% | .2% | 1.2% | 17.1% | 1.3% | 100% |

TABLE E

COMPARISON OF PROFIT FIGURES GENERATED BY ALL PRODUCTS AND LA-Z-BOY PRODUCT EXCLUSIVELY

| YEAR | A | В | C | D | E | F | G | Н | I | J |
|------|-----------------------------|--|-------------------------|-------------------------------|---|--------------------------------|---|--|---|-------------------|
| | LA-Z-BOY ACTUAL SALES | LA-Z-BOY ESTIMATED GROSS PROFIT | B AS % OF D | ACTUAL OPERATION PROFIT | OPERATION PROFIT WITH NO LA-Z-BOY SALES (D-B) | LA-Z-BOY PROJECTED SALES | LA-Z-BOY ESTIMATED GROSS PROFIT OF F | ESTIMATED LOSS PROFIT DUE TO LA-Z-BOY RESTRICTIONS (G-B) | PROJECTED INCOME W/O RESTRICTIONS | I AS % OF D |
| 2002 | \$101,088 | \$31,800 | 37% | \$85,790 | \$53,990 | \$550,030 | \$170,509 | \$138,709 | \$224,499 | 262% |
| 2001 | \$92,374 | \$28,461 | 34% | \$84,924 | \$56,463 | \$423,100 | \$131,161 | \$102,700 | \$187,624 | 221% |
| 2000 | \$171,697 | \$52,623 | 59% | \$88,575 | \$35,952 | \$325,462 | \$100,893 | \$48,270 | \$136,845 | 154% |
| 1999 | \$199,186 | \$63,894 | 79% | \$81,182 | \$17,288 | \$250,355 | \$77,610 | \$13,716 | \$94,898 | 117% |
| 1998 | \$192,581 | \$57,931 | 89% | \$65,192 | \$7,261 | \$192,581 | \$57,931 | | \$65,192 | 100% |